Policy Innovations to "Scale Up" Energy Efficiency

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Energy and climate change are defining challenges of our time



World Energy Demand Could Grow Three-Fold by 2100



- U.S. energy demand is growing much more slowly than the rest of the world
- Today we consume almost 25% of the world's energy production; in 2100 the U.S. will consume less than 10%



Developing Countries Need Alternative Development Options

World Population (in Billions): 1950-2050



Source: United Nations Population Division, World Population Prospects: The 2006 Revision.

Strategic Energy Institute

The G8 Commitment

G8 collectively seeks to reduce global emissions by at least 50 percent by 2050 ("50-50")**

** With all nations participating (G8 Leaders Declaration, July 2009, Aguila, Italy)



America's **Energy Future** TECHNOLOGY AND TRANSFORMATION

America's Energy Future

http://www.nationalacademies.org/energy

An NRC series of studies that examined the technical potential for expanding use of efficiency, renewable electricity and fuels, CCS, and nuclear energy.



Energy Efficiency Potential:

The deployment of existing energy-efficiency technologies is the nearest-term and lowest-cost option for moderating our nation's demand for energy, especially over the next decade.



Our Current Energy System is Highly Inefficient



Source of calculations: Suplee, Curt, Allen Bard, Marilyn Brown, Mike Corradini,

and Jeremy Mark. 2008. "What you Need to Know About Energy," National

Academy of Sciences, http://sites.nationalacademies.org/energy/Energy 043338

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NPV-positive investments in energy efficiency face numerous barriers.

This report has an excellent description of these.

For further details, see:

Brown, Marilyn A. and Sharon (Jess) Chandler, 2008. "Governing Confusion: How Statutes, Fiscal Policy, and Regulations Impede Clean Energy Technologies," *Stanford Law and Policy Review, (19) 3: 472-509.*

DOE/PI-0007

Strategies for the Commercialization and Deployment of Greenhouse Gas Intensity-Reducing Technologies and Practices



January 2009 Submitted to The President and the Congress by the Committee on Climate Change Science and Technology Integration in fulfillment of the requirements of the Energy Policy Act's 2005 amendments to Sections 1610(c)(1), 1610(e), 1610(g)(1) and 1610 (g)(4)(A) of the Energy Policy Act of 1992

Making Homes Part of the Climate Solution

Marilyn A. Brown, Jess Chandler, Melissa Lapsa, and Moonis Ally. 2009. *Making Homes Part of the Climate Solution*. Oak Ridge National Laboratory, ORNL/TM-2009/104, June, http://www.ornl.gov/sci/eere/PDFs/CCTP_Poli cyOptions_200906.pdf.



Motivation

- A large "energy efficiency gap" appears to exist in residential markets, and it has been difficult to narrow the gap.
- A broad understanding of socio-economic aspects of energy consumption, including insights from behavioral research, will allow the formulation of more informed strategies for improving energy efficiency and mitigating GHG emissions.
- Insights from work in this area can inform DOE, broadly, and the technology development and deployment strategies of the CCTP, in particular, about enabling informed consumer and business actions to save energy and reduce emissions.
 - Is R&D the only lever to deliver the needed energy efficiency for addressing climate change?
 - > How can we get more out of the current efforts?
 - > Where are the remaining opportunities?

Some Innovative Policies



Advancing and Enforcing State Building Energy Codes

Recommended Federal Action: Expand technical assistance to States to accelerate their adoption of advanced building energy codes. Subject to available funds, provide financial assistance to establish and expand training and certification programs focused on third-party verification of building energy code compliance.

- Avoid "lost opportunities"
- Building Codes Assistance Program (BCAP) can be expanded to provide states with code advocacy assistance
- State and local agencies have limited building code enforcement staff, suggesting the need for third-party verifiers to enforce codes

Advancing and Enforcing State Building Energy Codes



Expanded Use of Home Energy Performance Ratings

- **Recommended Federal Action**: Provide technical and financial assistance to States to develop policies that incorporate home energy performance ratings and ensure a qualified home energy performance rating workforce.
 - Provides *market transformable* information (policies and market decisions made when energy performance of homes is a *known value*)
 - Enables a multitude of policies from verification of building code compliance to mandatory disclosure of home energy performance at sale to identification of cost-effective improvements
 - Nonprofit groups already have experience training and certifying raters
 - Rating system already developed and in use

Mandated Disclosure of Energy Performance Information

Recommended Federal Action: Require disclosure of home energy consumption or home energy performance at the point of sale or lease of a residential unit.

- Mandated disclosure of energy usage or performance for housing units advertised for resale or rent
- Addresses asymmetric information, information gaps, and misplaced incentives that pervade the existing housing market
- Encourages demand for more energy efficient homes

 leading to improvements in existing building stock

On-Bill Financing

Recommended Federal Action: Provide financial assistance to State Energy Offices to establish revolving loan funds to enable on-bill utility financing of energy-efficiency improvements without up-front capital costs to the building owner.

- Overcomes the cash-flow barrier confronted by many homeowners and small businesses
- Loans are made by the utility company and are repaid by adding a charge to the utility bill
- A revolving loan fund could extend the positive impact of the Stimulus Bill by many years

Conceptual Organization of an On-Bill Financing Program



Smart Meters and TOU Rates

Recommended Federal Action: Define performance specifications for "smart meters" that limit use of the label to devices with customer read-outs. Provide technical and financial assistance to States and utilities to provide for expanded demand response of residential electric loads through smart metering technologies and pricing schemes.

- Ensures that meters using the label "smart meter" have the capability to both "listen" and "talk" preventing market confusion.
- Internalizes the higher costs of meeting peaks and provides feedback on consumption – reducing information gaps
- Create savings immediately following implementation without construction or stock turnover delays
- Reduce peak load avoiding the construction of plants used less than 100 hours per year. Peak savings of 21% to 51% have been found in pilots with smart meters and dynamic pricing

Performance Specifications for Smart Meters and Demand Response



Summary of Pricing Pilot Savings (Faruqui and Sergici, 2009 Table 31 p. 43)

Alignment of Utility Financial Incentives with Customer Energy Efficiency

Recommended Federal Action: Ensure DOE's strict enforcement of the 2009 American Recovery and Reinvestment Act requiring that disbursement of funds to States be contingent on Governor assurances that financial incentives will be established for utilities that help customers use energy more efficiently. Also, expand the federal Regulatory Assistance Program to help States design appropriate financial incentives for energy-efficiency programs.

- Traditional rate-of-return utility regulations discourage utilities from investing in programs that help customers use energy more efficiently
- Policy reform could reposition utilities as powerful enablers of a more efficient end-use energy infrastructure

Alignment of Utility Financial Incentives with Customer Energy Efficiency





Federal Energy Efficiency Resource Standard

Recommended Federal Action: Promulgate rules such that electric and natural gas utilities are required to meet an energy efficiency resource standard (EERS); concurrently establish a national market for trading energy savings credits.

- Reduce electricity demand by 15 percent and natural gas demand by 10 percent by 2020 – as included in the Save American Energy Act
- Allow trading of credits to reach lowest cost savings first
- Attempts to provide a place in the supply market for efficiency
- Pieces together patchwork of state policies

Federal Energy Efficiency Resource Standard



Policy Options to Promote Industrial Energy Efficiency

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Marilyn Brown, Roderick Jackson, Matt Cox, Ben Deitchman, and Rodrigo Cortes







MANAGED BY UT-BATTELLE FOR THE DEPARTMENT OF ENERGY

Results of a DOE Workshop Focused on Industrial Energy-Efficiency Policies

Three types of policies are needed to address barriers and market failures:

- Market-Based Regulations
- Information/Training Tools
- Financial Tools

Fifteen specific policy options were identified, and we evaluated eight of these.

Some Innovative Policies



POLICY OPTION 1: ENERGY ASSESSMENT AND IMPLEMENTATION ASSISTANCE

Appropriate necessary funding to create and support Industrial Energy Assistance Centers (IEACs), in addition to increasing the current funding level for DOE IAC and SEN programs

Elements of the Approach

- Increase quantity of IAC and SEN energy assessments completed
- Create IEACs near or at universities with existing IACs that could leverage existing relationships between industrial facilities, financial institutions, and engineering firms to increase implementation of energy saving measures
- IEACs would work with local financial institutions and engineering firms to provide capital and technical expertise for energy efficiency projects

Historical Experience and Lessons Learned

- Since 2000, IAC and SEN audits have recommended almost \$2 billion in savings
- Every \$1 invested in the IAC has generated approximately \$5.5 in annual savings
- For every \$1 of annual savings generated from IAC energy assessments, \$2 have in savings have been foregone
- Energy saving programs that achieve high implementation of savings offer a tiered approach that includes opportunity identification, technology identification and project design, project financing, and installation assistance

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Potential Benefits



Stakeholders and Constituencies

- Industrial facilities
- Local engineering firms
- Lending institutions
- State and Federal government
- Department of Energy
- Department of Commerce
- Equipment suppliers
- · Gas and electric utilities
- General Public

Cost Effectiveness

• The implementation percentage of energy savings from SEN assessments will increase from 39% to 58% and from 33% to 52% for IAC assessments

Technology Readiness

• New technology is not needed

Barriers Addressed

- DOE assessments only address a small portion of the eligible industrial market due to funding
- barge quantities of DOE energy saving recommendations with short payback times and acceptable process/equipment changes are not implemented
- Lack of capital and technical personnel are primary barriers to implementation of energy saving recommendations

Rationale for Federal Involvement

- IAC and SEN energy assessments identify significant energy savings per facility
- Implementation of IAC and SEN identified energy savings can be increased significantly by implementation assistance
- IEACs train next-generation industry managers
- IEACs increase the implementation energy efficiency projects which foster job creation in local economies

Broad Applicability

Applies primarily to mid and large industrial facilities

Administrative Feasibility

Moderate administrative costs

Additionality

 This policy facilitates the availability of capital, and technical personnel and expertise to implement energy efficiency projects fostered by other policies

4/27/2010

POLICY OPTION 2: FLEXIBLE REGULATORY APPROACHES

Incentivize the adoption of flexible regulatory approaches by State environmental agencies

 Couple an incentive such as State Energy (funding or expanded credit towards a nation of flexible regulatory approaches A flexible regulatory approach could include standards and adoption of the 2002 New So 	Conservation Program hal RES with the adoption e output-based emissions burce Review Rules	Addressed arriers to efficiency from input-based alculations ncertainty (both real and perceived)
 Historical Experience and Lessons Learned Output-based emission standards account for pollution avoided through energy efficiency 12+ states use output-based emission standards, with significant increases in the implementation of efficient technologies after regulatory reform The 2002 NSR rules can alleviate concerns surrounding upgrades with flexible air permitting and plantwide applicability limits 	Stakeholders and Constituencies • US EPA • State Environmental Agencies/Regulators • US Industry • Environmentalists • Electric utilities • General public	 Rationale for Federal Involvement Flexible Regulatory Approaches represent a modification in the implementation of the Clean Air Act, a key Federal environmental policy Broad Applicability Flexible Regulatory Approaches could have a broad, national impact
Significant Potential Benefits Average Annual Benefits (2010 – 2020, CHP): Energy Savings: 60.2 TBtu Carbon Reduction: 3.625 MMTCO2 Jobs: ? Total Costs: \$1.7B in private investment Total Benefits: \$3.825B in private investment Total B:C = 2.25	 Cost Effectiveness Broader implementation of industrial energy efficiency measures should be cost-effective Technology Readiness No new technologies are required for this policy option 	 Administrative Feasibility The US EPA is already familiar with output-based emission standards; overall administrative costs should be minor Additionality Impacts most states; most do not currently use flexible regulatory approaches.

POLICY OPTION 3: INCENTIVIZE SUPERIOR ENERGY PERFORMANCE

Establish stronger incentives for the adoption of Superior Energy Performance

Elements of the Approach

•Allow verified energy savings from certified SEP facilities to be counted as energy efficiency credits in compliance with meeting Energy Efficiency **Resource Standards**

- •Give partial grants to facilities for adoption costs and energy manager training Include an additional allotment of carbon allowances
- •Provide recognition programs for certified facilities

Historical Experience and Lessons Learned

 In the United States, energy management standards have achieved a market penetration of less than 5%

•Countries that incentivize the adoption of energy management standards such as Denmark and Sweden achieve a market penetration of roughly 50% or greater

•Companies that foster an energy management culture report energy intensity improvements of 20% or greater in less than a decade

Potential Benefits

Average Annual Benefits (2010-2020) Energy Savings= 4,183 TBtu (1.4%) Carbon Reduction = 272 MMT CO2 Jobs: ?? Total Costs of Financial Incentives =\$19M Total NPV Benefits=\$8.3 billion Total Benefit:Cost Ratio: TBD (need estimate of private investment requirements)

Stakeholders and Constituencies

•ESCOs

- Industrial facilities
- •State and Federal government
- Lending institutions
- Department of Energy
- •Equipment suppliers
- Gas and electric utilities.
- •General Public

Barriers Addressed

•The failure of energy efficiency upgrades to adequately compete for financing and attention by corporate leaders and facility managers

- •The lack of specialized skills and workforce knowledge
- •The inability to sustain savings from energy efficient improvements •The inability of countries without strong incentives to achieve significant penetration of energy management standards in industry

Rationale for Federal Involvement

•SEP fosters a facility culture that supports "whole plant" energy efficiency

•SEP promote a continuous improvement philosophy with regard to energy efficiency

•Industrial energy intensity reductions benefit the public good by reducing environmental pollution and decreasing energy costs

Broad Applicability

•Initially targets larger industrial firms which comprise 67% of industrial energy use

Administrative Feasibility

•Moderate but declining administrative costs as the SEP initiative takes hold

Additionality

This policy option encourages efficient energy management in the industrial sector and does not target specific technologies, regulatory policies, or financial and workforce barriers

Cost Effectiveness •\$26.6 million in financial incentives can

facilitate 59,700 TBtu in annual energy savings by 2040

Technology Readiness

•New technology is not needed

POLICY OPTION 4: NATIONAL EERS WITH COMBINED HEAT AND POWER

Promulgate federal legislation requiring electric and gas distributors to meet a portfolio standard that qualifies industrial energy efficiency improvements including CHP; foster a national market for trading energy efficiency credits



State RES/EERS Qualifying Industrial Energy Efficiency



POLICY OPTION 5: PROPERTY TAX LIEN FINANCING

Pass enabling legislation to allow municipalities to establish clean energy taxation districts, which can issue tax-free bonds for certified energy efficiency projects. Have the Department of Energy offer Federal loan guarantees

Elements of the Approach

- Enabling Federal legislation
- Municipal special taxation district formation
- Municipal bond issuance with Federal loan guarantee
- Property owner applies for funds
- Certified contractor installs upgrade
- Funds repaid through property taxes

Historical Experience and Lessons Learned

- Babylon, NY; Boulder CO; Palm Desert, CA; 18 states have enabling legislation
- Require quality assurance and oversight measures
- Small and medium sized business most likely to use financing
- Approve cash-flow positive projects

Significant Benefits

Average Annual Benefits (2010 – 2020): Energy Savings: 13552 TBtus (3.9%) Carbon Reduction: 880 MMTCO2 Jobs: ? Total Costs: \$57M in admin costs, paid by municipalities, plus private investment. Total Benefits: \$6.16B Total B:C >1, since projects must be cash-flow positive to receive financing. Exact ratio depends on the quality of projects.

Stakeholders and Constituencies

- Property Owners
- Municipalities
- Federal Government
- Bond Investors/Lenders
- National Politicians
- ESCOs
- Environmental Groups
- Mortgage Lenders
- Shareholder Rights Advocates
- General Public

Cost Effectiveness

- Senior debt insures government investment
- Cash-flow positive projects secure repayment

Technology Readiness

• Not dependent on new technologies

Barriers Addressed

- Regulatory (Sarbanes-Oxley Act of 2002)
- •Lack of Available Capital, Financial Risks and Uncertainties
- High Costs and Misplaced Incentives
- Policy Uncertainty

Rationale for Federal Involvement

- HR 2454 passed enabling legislation
- Dept. of Energy experienced with loan guarantees
- Addresses Federal regulatory barrier **Broad Applicability**
- Provides low-cost financing for efficiency upgrades across industry
- Federal loan guarantee provides standardization and security

Administrative Feasibility

• Dept. of Energy is experienced with loan guarantee programs

Additionality

 This policy addresses very specific regulatory issues in energy efficiency

POLICY OPTION 6: CASH FOR CRUSHERS

Authorize and appropriate funding for DOE to implement a program to provide industrial firms with rebates for purchases of certified high efficiency motors, as well as additional incentives to manufacturers of efficient motors. Prioritize motor replacement to companies actively engaged in energy efficiency program and provide technical resources to firms for optimizing performance of their new motors

 Elements of the Approach Help firms to identify large, aging, inefficient motors in their industrial processes Provide a direct cash payment to firms that replace outmoded motors with new, highly-efficient motors Help firms to invest in capital upgrades to adequately compete for financing and attention by corporate leaders and facility managers Failure of firms to invest in capital upgrades to save on operating costs High Costs and Misplaced Incentives Minimal information on energy-intensive motors 				
 Historical Experience and Lessons Learned Cash for Clunkers from the Recovery Act was extremely popular and removed high mile-per-gallon automobiles from the transportation sector Previous efforts at motor replacement, such as the ITP Motor Challenge, have generated enthusiasm, but left many inefficient motors in the nation's manufacturing systems 	 Stakeholders & Constituencies Motor producers and operators Firms across the industrial sector US EPA and DOE Industrial Technologies Program Policymakers General Public 	 Rationale for Federal Involvement Precedent and experience from previous "Cash for" Recovery Act programs Requires federal financial resources. Consistent nationwide implementation Broad Applicability Applies to the entire US industrial sector 		
Potential Benefits Average Annual Benefits (2010-2025) Energy Savings= 3.4 billion KWh (xx%) Carbon Reduction= 2.4 MMT CO2 Jobs: 2,300 Total Costs=\$350 million Total NPV Benefits=\$3.3 billion Total Benefit:Cost Ratio: 8:1	 Cost Effectiveness Motor operation is high cost and replacement provides significant operation savings Technology Readiness Technology is available 	 Administrative Feasibility Implementation must be transparent but will have moderate administrative costs Additionality Augments other policies through specific incentives for motors. 		

POLICY OPTION 7: SMALL FIRM ENERGY MANAGEMENT

Provide small industries with technical support to conduct energy management plans, and follow up to apply for IAC assessments and financial support to invest in energy efficiency plans.

•Use workshops to show cost-effective methods to reduce energy use in small industry and aid in implementing energy management (EM) in small firms •Design and distribute an EM software application to be used by small firms to learn efficient energy use and identify potential energy savings •Small firms with high potential energy savings can be prioritized for IAC assessments Stakeholders and **Historical Experience** and Lessons Learned Constituencies International experience has shown Small Industrial facilities that small firms' lack of time and •State and Federal government energy managers reduces their ability •Lending institutions to exploit external knowledge, •Equipment suppliers use representing a barrier to the adoption •Gas and electric utilities of energy-saving measures •General public

Barriers Addressed

Small firms have not integrated in DOE energy management programs such as IAC and SENA
Small firms that do not practice energy management often lack the knowledge to implement energy efficient programs

Rationale for Federal Involvement

•Small firms generally have not received attention from Federal Energy Management programs. These firms represent 70% of total industrial sites in US but only 7% of energy use

•The relative economic impact of energy savings for small firms is likely greater than that of large firms

•Small firms lack the resources to implement energy management plans independently

Broad Applicability

•Applies to 70% of US industrial sites

Administrative Feasibility

•Moderate to low administrative costs

Additionality

•This policy focuses on the needs of small industrial firms, which are not a focus of current energy-efficiency policy.

Potential Benefits

Average Annual Benefits (2010-2020) Energy Savings= 200 TBtu Carbon Reduction = MMT CO2 Jobs: ?? Total Public cost = 22 million Total NPV Benefits=\$ 5.51 billion Benefit:Cost Ratio: TBD (need estimate of private investment requirements)

Elements of the Approach

Cost Effectiveness

•This policy would assist small firms find and implement cost-effective energy savings measures that have historically been overlooked.

•New technology is not needed

POLICY OPTION 8: ON-BILL FINANCING

Provide financial assistance to State Energy Offices to establish revolving loan funds to enable on-bill utility financing of energy-efficiency improvements without up-front capital costs to the industrial facility.

 Elements of the Approach Loans are made by the utility company and are repaid by adding a charge to the utility bill A revolving loan fund could extend the positive impact of the Stimulus Bill by many years Barriers Addressed The failure of energy efficiency upgrades to adequately compete for financing and attention by corporate leaders and facility managers High up-front costs and failure of firms to invest in capital upgrades to save on operating costs 				
Historical Experience and Lessons Learned Provides low-cost financing for efficiency upgrades across industry. At least 18 on-bill financing programs are in operation across the country. Capital for these programs came from a variety of sources including lender funds, internal utility funds, and public benefits charges.	 Stakeholders and Constituencies Industrial facilities Local engineering firms Lending institutions State and Federal government Department of Energy Department of Commerce Equipment suppliers Gas and electric utilities General Public 	Rationale for Federal Involvement•Compatible with the establishment of an EERSBroad ApplicabilityBroad applicability to residential, commercial and possibly industrial building ownersAdditionalityOffers a financing mechanism to meet a state or federal EERS		
Potential Benefits Lo Hi Energy Environment Carbon Reduction Economic Other	Cost Effectiveness On-bill financing has proved cost- effective enough that some utilities have chosen to offer it without government support. Smaller utilities without access to enough capital cannot do this without assistance	Administrative Feasibility •To enable the creation of revolving loan funds in States using Stimulus Bill revenues, DOE must deem the funds as being spent as the energy-efficiency upgrades occur		

Summary

- Common strengths of policy innovations: cost-effectiveness, potential benefits, broad applicability, and technology readiness
- Even for those policies that have medium or long time horizons, savings begin to accrue shortly after adoption and build up over time.

Summary (cont.)

• **Common weaknesses**: administrative practicability – because most of these policies are markedly different from existing policies and will *face implementation delays and resistance from stakeholders of incumbent technologies; need for appropriated resources*

Policy Supply Curves Can Promote

Bottom-up *policy* supply curves can address some of the problems with *technology* supply curves. They

-can explicitly deal with barriers and drivers
-allow bundles of technologies to be modeled
-can be applied to suites of technology
-are amenable to the inclusion of program administration costs

See: Energy Efficiency in the South. 2010. Marilyn Brown et al. www.seealliance.org

Supply Curve for Electricity Efficiency in the South in 2020 (RCI Sectors)



Grounds for optimism

- Carbon emissions have just begun to be priced "market signals" will spur innovation.
- Most of the 2050 physical plant is not yet built with growth comes opportunity.
- Our current energy system could be made much more efficient creating jobs and reducing imports.