PAYS

Preliminary Results of New Hampshire Pilots

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Enormous untapped potential...

- 15-16% of total electrical consumption by 2010
 - [1997 Five Labs Study]
- 64K mW displaceable in a decade
 - [ACEEE 2000]
- Lighting = 25% peak commercial demand -- lighting energy needs could be cut 30 50%
 - [Environmental Media Services 2000]
- Over 30 % of present electricity needs could be replaced by efficiency
 - VEIC report, summer 2002]
- 11% C/I/Gov savings possible in Maine, 2003 2012
 - ME OPA Technical Potential Study prepared by Exeter Associates, 9/25/02
- 1,600 mW savings possible in CA commercial sectors
 - Xenergy, July 1, 2002 (for PG&E)

Huge savings are left on the table...

- Rebates can't do it all:
 - The same market barriers persist:
 - lack of customer information/trust
 - · hassle factors
 - first-cost factor/lack of access to capital
 - split incentives
 - tragedy of commons
 - volatility vs. "price signals"
- The "iron ceiling" of SBCs limits funding

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The PAYS Alternative How it works...

- Customer selects (qualifying) measure
- Customer signs up for PAYS treatment of cost
- Measure and installation fully funded upfront
 - · Customer pays over time on DISCO bill
 - · Measures are certified to provide savings right away
 - · Payment never more than savings
 - DNP for non-pay just like other DISCO charge
- Portable measures
 - · when customer leaves, take and pay balance
- Permanent measures
 - · when customer leaves, pay off or "run with meter"

PAYS at work in New Hampshire

- Two Pilot Programs in operation today
 - PSNH - municipal customers
 - NHEC - allcustomers, with focus on smaller customers
- Utilities run program/arranges installation (for pilot only?)
 - Utility fronts costs, "owns" measures until paid off
 - · NH PUC Orders ok DNP and "run with meter"
 - Order No. 23,751, 8/1/01; Order No. 23,751, 8/1/01
 - · Revolving fund and low overhead
 - started with 10% of overall SBC budget
 - Utility overheads low about 11% so far (including start-up)
- In tandem w/ Core Energy Efficiency programs
 - Some projects compete with 30 50% rebates

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PSNH & Local Governments

- "With 2/3 savings, within 3/4 life" rule
 - Very conservative from Participant risk perspective
 - · No TRC applied in pilot
 - PSNH offering 30-50% rebates in parallel rebate programs
 - PSNH offering partial rebates to bring within 2/3 & 3/4 rule
- @ 4Q 02:
 - 84 projects submitted, from 25+ municipalities
 - 66 qualified to date (\$734K); 6 more awaiting vendor info
 - · Mostly lighting so far
 - Est. lifetime savings 15,881,340 kWh
 - Est. lifetime dollar savings \$2,145,932
 - · 2003 budget subscribed by mid-year
- "We could not have done it without PAYS."
 - Not a loan, but a utility bill not require voter approval

NHEC - a service for members

- "Why pay now when you can pay as you save?"
- Differences from PSNH pilot:
 - Fuel neutral not just electric savings
 - May average measure savings to qualify project package
- Bill stuffer targets audit/no action customers
 - 52K+ sent, 1000 positive responses, 66 projects proposed
 - 4 completed or contracted, 8 open
 - 59 rejected
 - 38 declined, 21 elected rebates instead
- PAYS Point of Purchase lighting promotion.
 - Delivered 3X CFLs vs. rebate, for \$0/CFL vs. \$3/CFL

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PAYS Lessons So Far

- PAYS is working largely as expected.
 - Vendors can be interested in offering.
 - Utilities can handle bill payment issues.
 - All PDCs paid on time so far guarantee fund not tapped yet
- PAYS does overcome barriers.
 - Local government "gets it" and likes it!
 - Required payback and DNP does not "scare off" customers.
- Pilot experience surfacing issues/information
 - If rebates are big enough (30-50%), PAYS can't compete
 - It is possible to incorporate rebates as added incentive
 - Running program by IOUs can add issues of priorities
 - "It's not a mortgage, not a loan, it's a PAYS product!"
 - How to attract commercial/residential tenants?

Future Directions for PAYS?

- Expand to more measures
 - relax strict "with 2/3 within 3/4" NH pilot rule
- Pilot without competition from huge rebates
- Incorporate more vendor-driven aspects
 - POS promotions (with enviro message)
- PAYS and distributed generation

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Will we ever reach our technical potential on 1% to 3% of revenues/year?

- PAYS might help bust this \$ ceiling
- Design program to optimize SBC use
 - ID all measures that pass TRC
 - · Offer all as PAYS
 - Use "with 3/4 within 3/4" instead of "with 2/3 within 3/4"
 - Incentivize enough that all pass "with 3/4 within 3/4" rule
 - Use SBC to pay for guarantee fund, transaction costs
- We can make it attractive for customers
 - to save energy, money, and the earth

Thanks...

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