## Sustaining and Accelerating Energy Efficiency Through Market Transformation

Tom Eckman

Manager, Conservation Resources

Northwest Power and Conservation Council

Presented at
2013 National Symposium on
Market Transformation
March 25, 2013



### Tom's Topics

- Assessment of the Current Environment
  - What's Changed?
  - Do These Changes Matter?
- Evolution of Efficiency Deployment Strategies
  - What needn't changeWhat must change



## The Times They Are A- Changin'

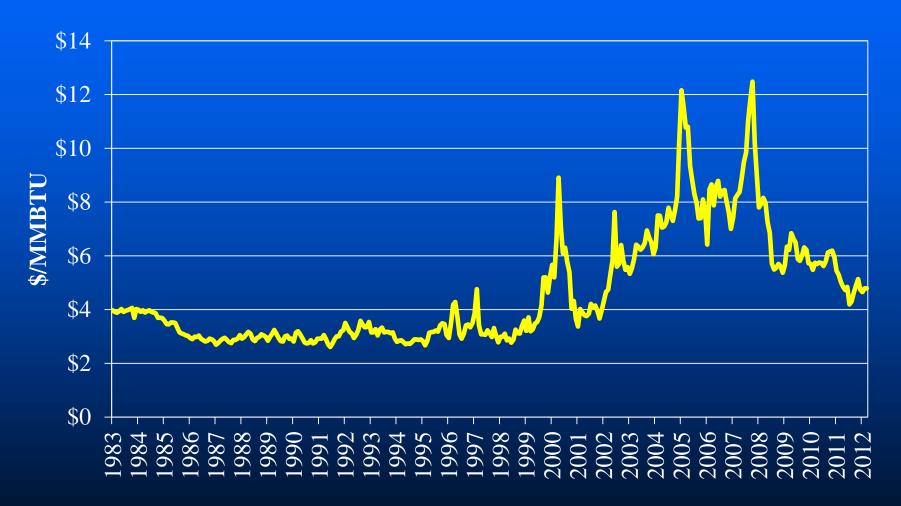




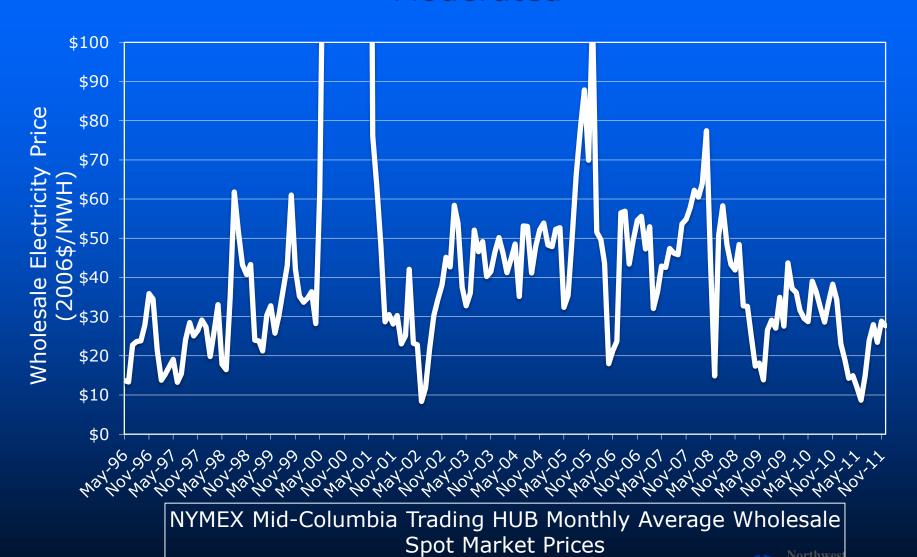
- Forecast for the avoided cost of both gas and electricity are trending lower
- Prolonged recession has reduced load growth, reducing need to new resources
- State codes and federal standards are "bringin' up the baseline"



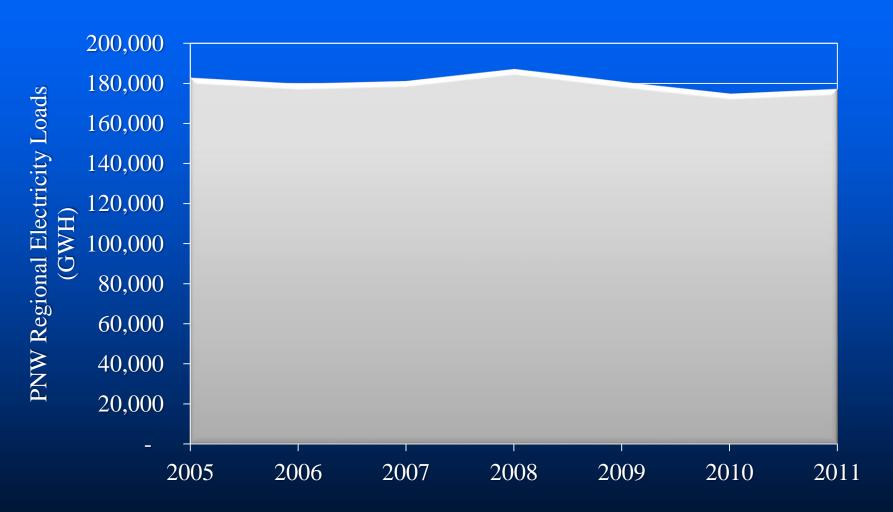
# City Gate Natural Gas Prices Are Indeed Down From Recent Highs



## Wholesale Market Electricity Prices Have Also Moderated

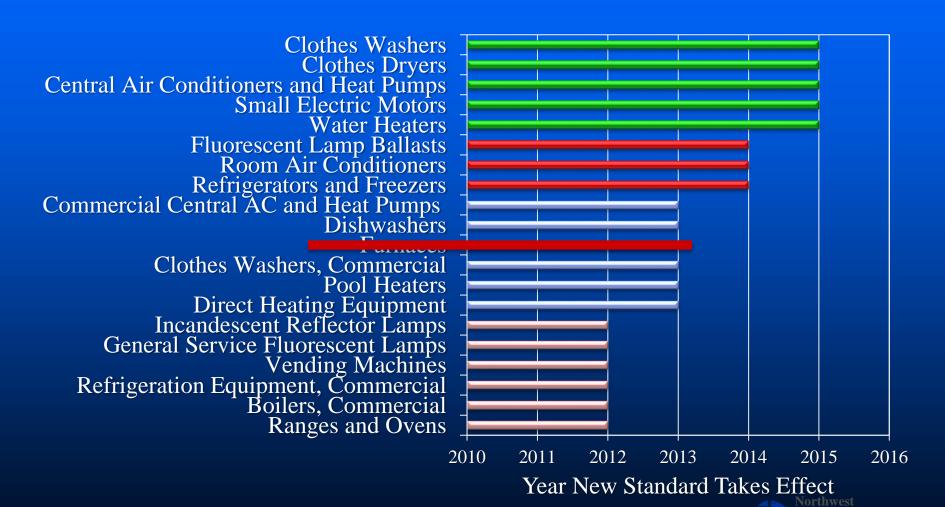


## Northwest Regional Electric Loads Have Been Virtually Unchanged for Seven Years

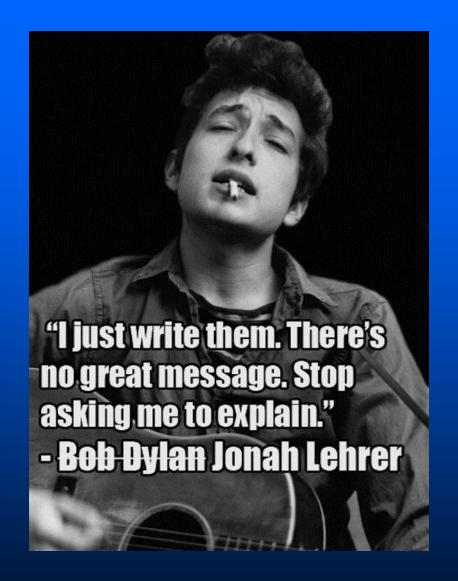




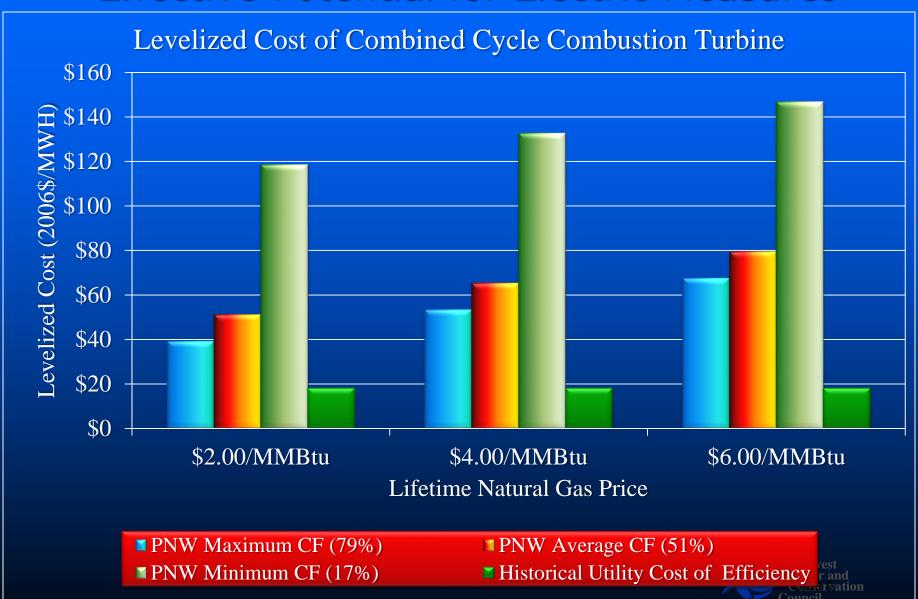
## 19 New Federal Efficiency Standards Take Effect by 2015



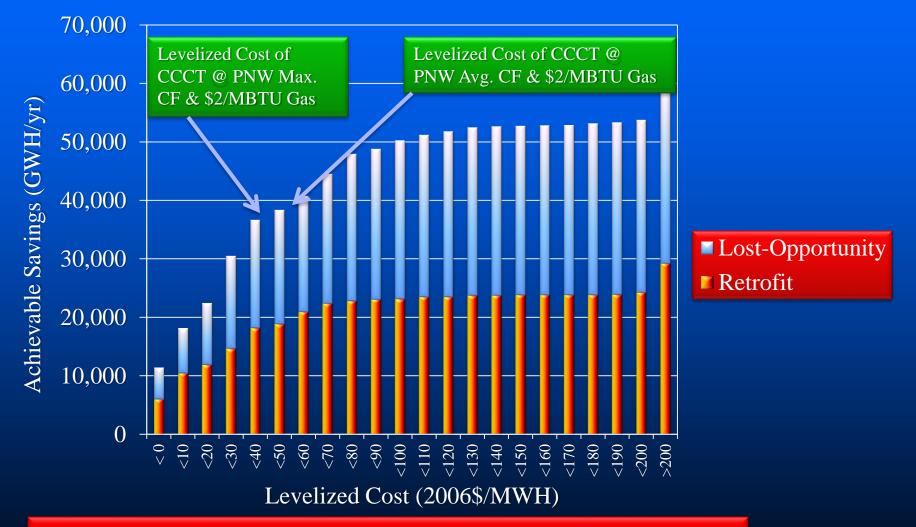
Do These Changes Matter for Energy Efficiency Program?



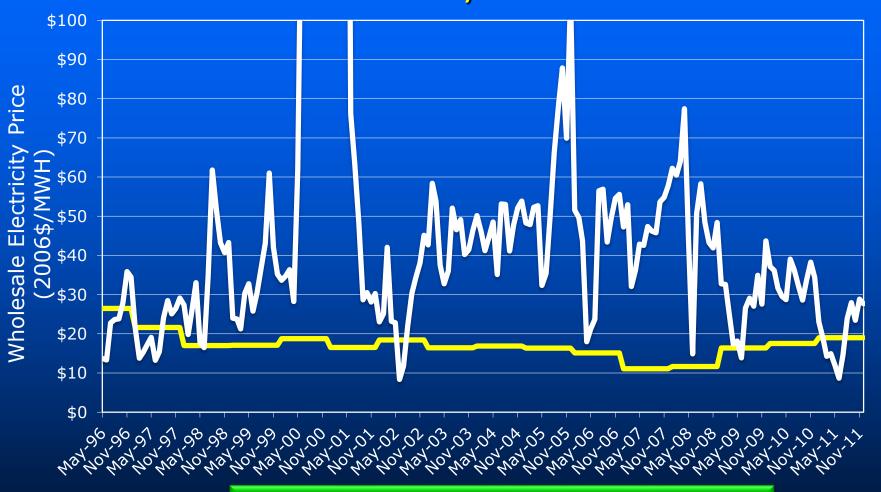
#### Lower Avoided Cost Shouldn't Limit Cost-Effective Potential for Electric Measures



#### In the NW Over 36,000 GWH/yr of Achievable Potential\* Exists at Cost Below <\$40 MWH (That's Two-Thirds of Our Cost-Effective Potential)

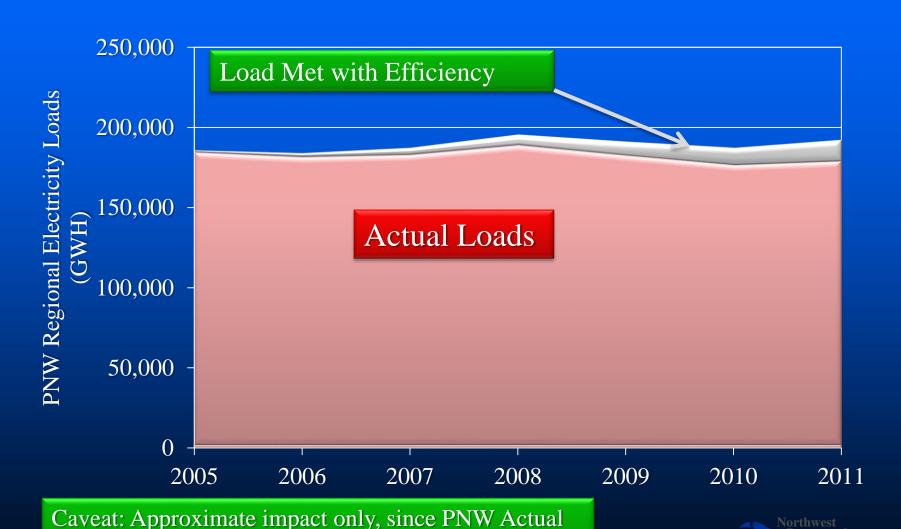


#### Average Cost of Utility Acquired Savings Continues to Be Lower and Less Volatile Than Wholesale Market Electricity Prices



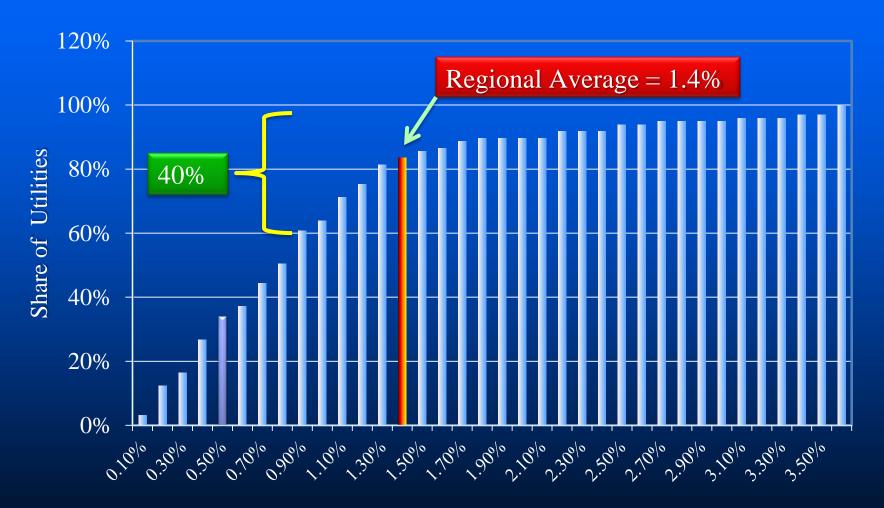
—Average Wholesale Market Price @ Mid-C Trading Hub

# No Load Growth for Seven Years - Efficiency Accomplishments Are A Partial Explanation



Loads are not weather adjusted.

# 40% of the Region's Utilities Reported 2011 Efficiency Savings Equivalent to <u>At Least 1%</u> of Their Prior Years Retail Sales





#### Efficiency Standards Have a Transformative Effects Sales Weighted Relative Use of Appliances 1980 – 2008 and 2013-2015 Standards





The Task Ahead



## What Needs To Change

- Program Design Constraint: Lower Avoided Cost combined with improved codes and standards mean smaller incremental savings to support administrative cost & retail rebates
- Solution: Intervene "higher in the food chain"
  - Examples: NEEA Retail Initiative and West
     Coast/NE Television Collaboration



### What Needs to Change

- Program Design Constraint: Revised Commercial Lighting and Ballast Standards Significantly Reduce the Value of "one-forone" ballast and lamp replacements
- Solution: Increase trade ally lighting design capabilities through training and eliminate "fixture" level rebates (if you pay them per fixture they will replace, not re-space)
  - Example: NEEA's Commercial Lighting
     Initiative

### What Needs to Expand

- Program Design Opportunity: Reduced (not eliminated) emphasis on residential lighting should permit expanded focus on new and emerging technologies
  - Ductless Heat Pumps
  - Heat Pump Water Heaters



#### Trade Ally Training Is Needed So That Emerging Technologies Are Properly Deployed



Example:
Ductless Heat
Pump Contractor
Training

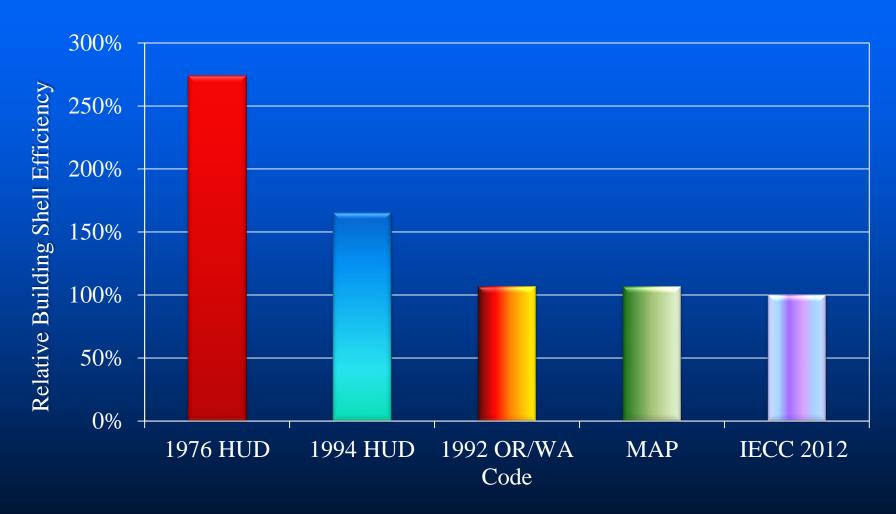


## What Need to Expand

- Program Design Opportunity: Market Scalability
- Market Transformation Initiatives are most successful when they "match the scale of their target market"
- Example: Northwest Manufactured Housing Acquisition Program (MAP)



#### Problem: HUD Energy Efficiency Requirements Lagged Far Behind State Energy Codes



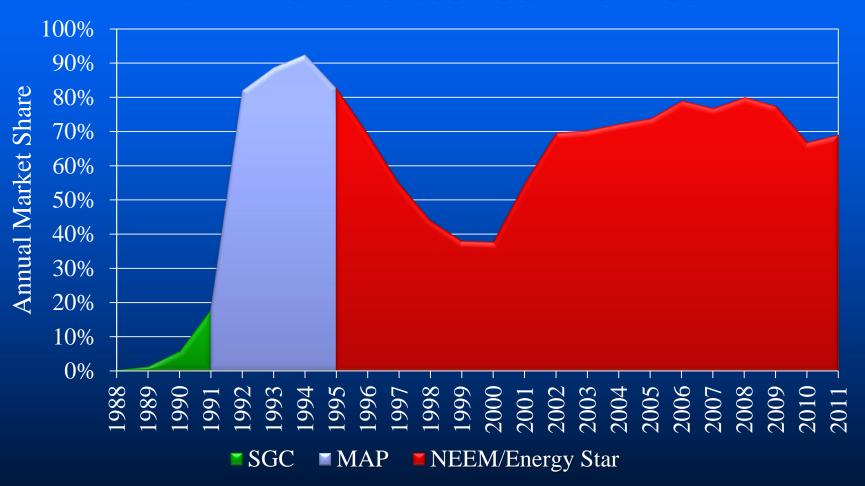


## Solution: Contract to Buy "The Entire Market"

- Regional utilities collaborated to form a single "buyer"
- Negotiated fixed price ("acquisition payment") for energy efficiency upgrades installed in new electrically heated manufactured homes
- All 18 manufactured home plants in NW signed contracts requiring 100% of their electrically heated homes be built with upgrade
- MAP ran for only about 30 months, but the transformation has lasted 20 years

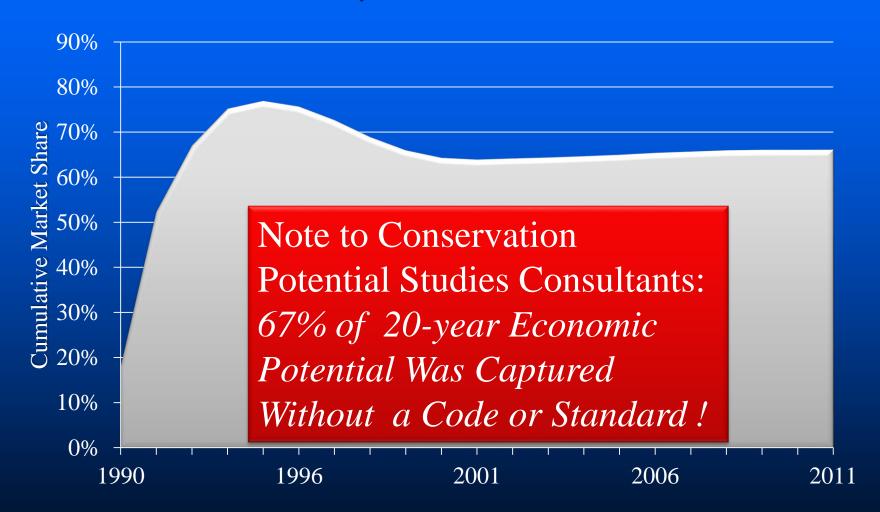


# The Result: Utility Programs Significantly Altered the Efficiency of New Manufactured Homes





#### Since 1990 Two-Thirds of New Manufactured Homes Produced in the NW Have Been Built to Utility Efficiency Specifications





## So What Will It Be?



Failure.

OR