

# America's Energy Straightjacket

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# America's Energy Straitjacket

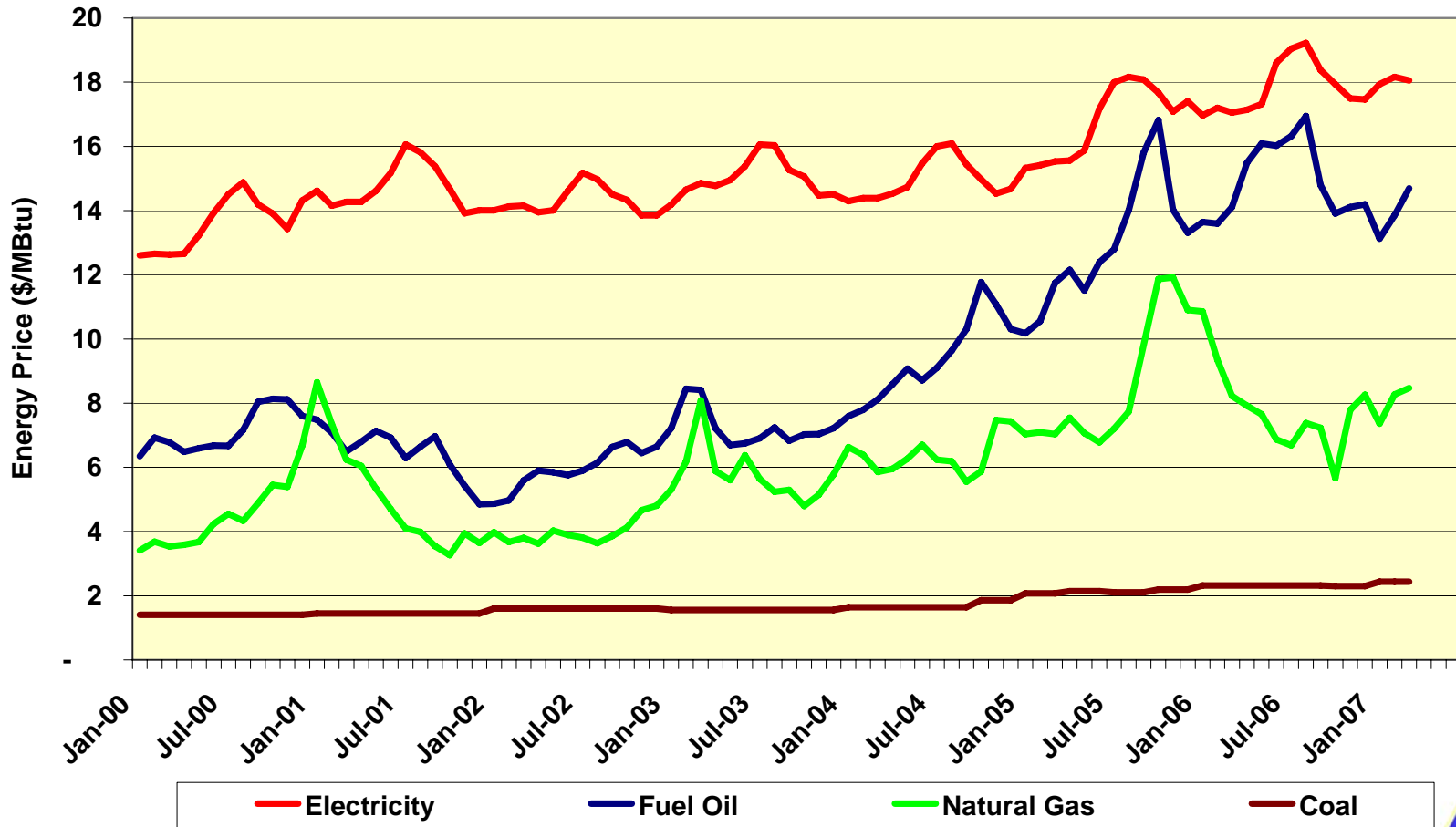
*"Not Your Parents' Energy Crisis" \**

- No current “supply” limitations – rather “deliverability” limitations in all energy markets
- Oil markets constrained by refining
- Coal markets constrained by mining and rail capacity
- Electricity constrained by available fuel and transmission – high demand taxes infrastructure
- Renewables limited by equipment manufacturing
- Fuel switching limited by tight markets



# Straitjacket Manifested by Increased Prices and Volatility

## Industrial Energy Prices



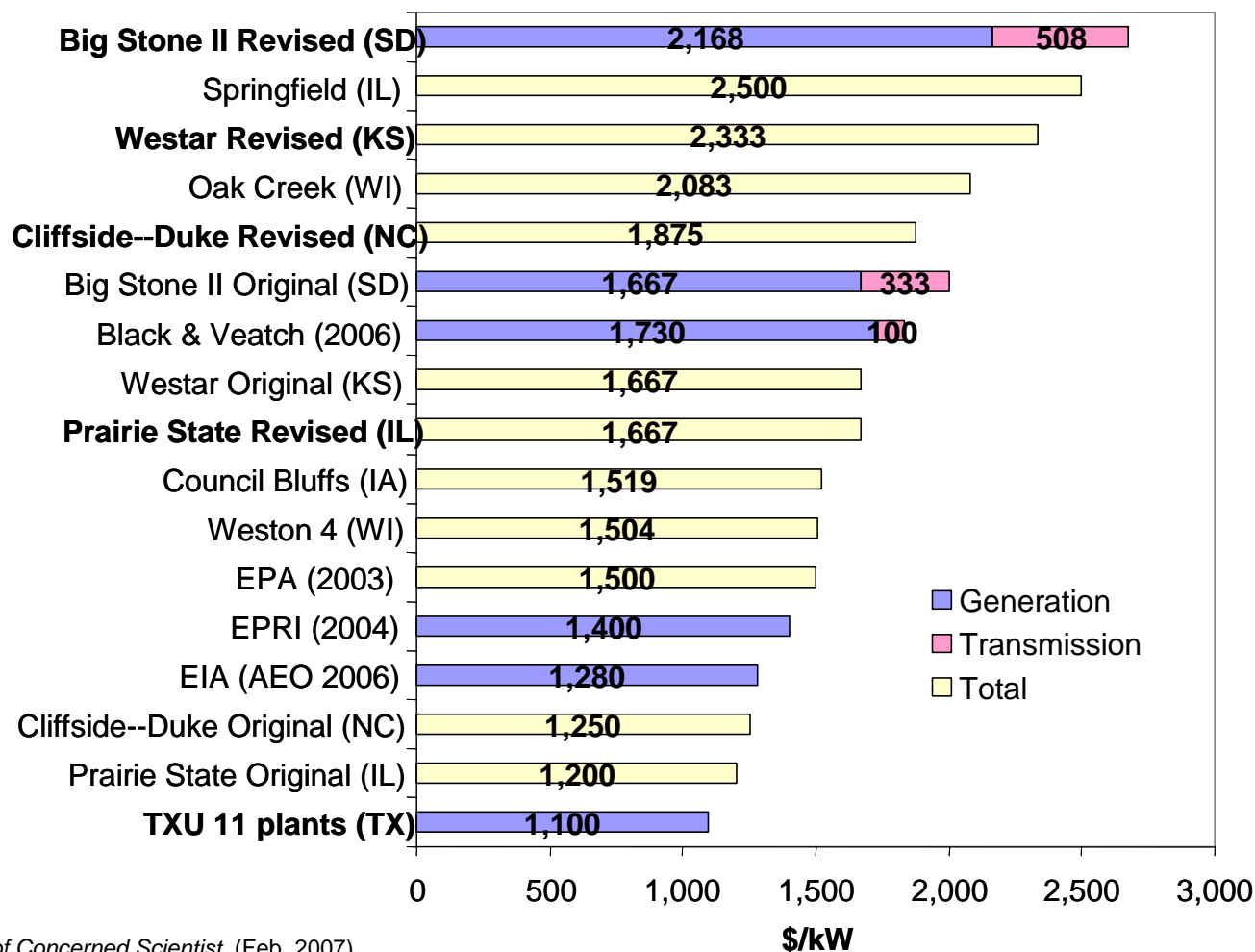
# Coal Markets Tightening

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- Coal largely used to generate electricity
- Coal demand up on high NatGas prices
- Industrial consolidation reduced spare capacity – need major new investments
- Shortage of mining equipment globally
- Rail capacity limited – shortage of rail cars and congestion
- Inventories down – will take years to rebuild to “normal” levels

# As Plant Costs Rise Coal No Longer the Least-Cost Resource

New pulverized coal capital costs



Source: Union of Concerned Scientist (Feb. 2007).



# Concerns about Electric Adequacy

- Reserve margins falling – CC-GT's no longer economic
- Concerns about gas supplies continue
- LNG imports down
- Electric demand surging
- Rate caps coming off
- Prices increasing rapidly
- Public discontent growing
- Pressure for new coal plants

## 2006 Long-Term Reliability Assessment

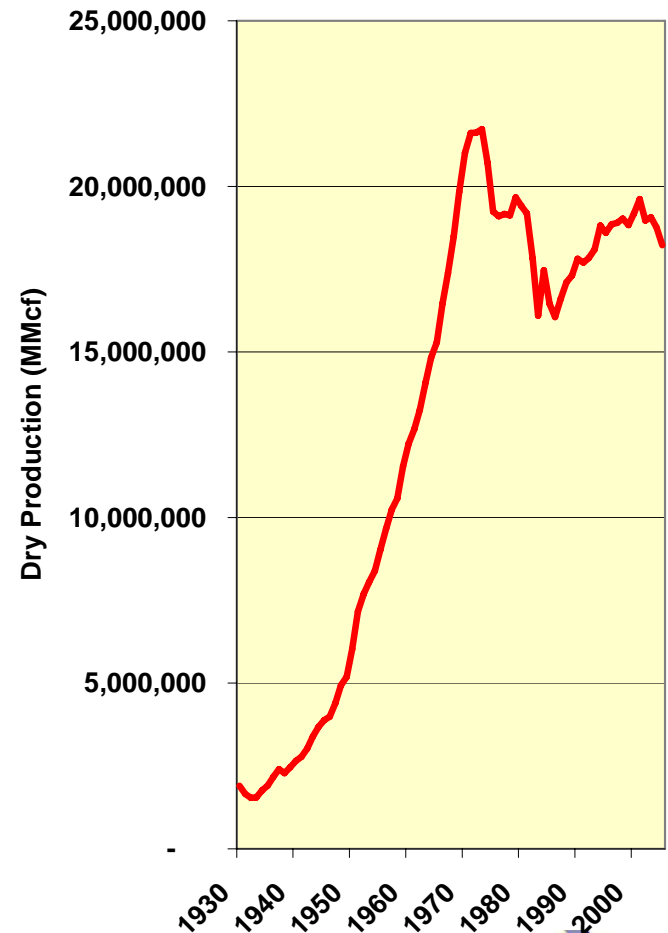
*The Reliability of the  
Bulk Power Systems  
In North America*



North American Electric Reliability Council  
October 2006

# Tight Natural Gas Markets

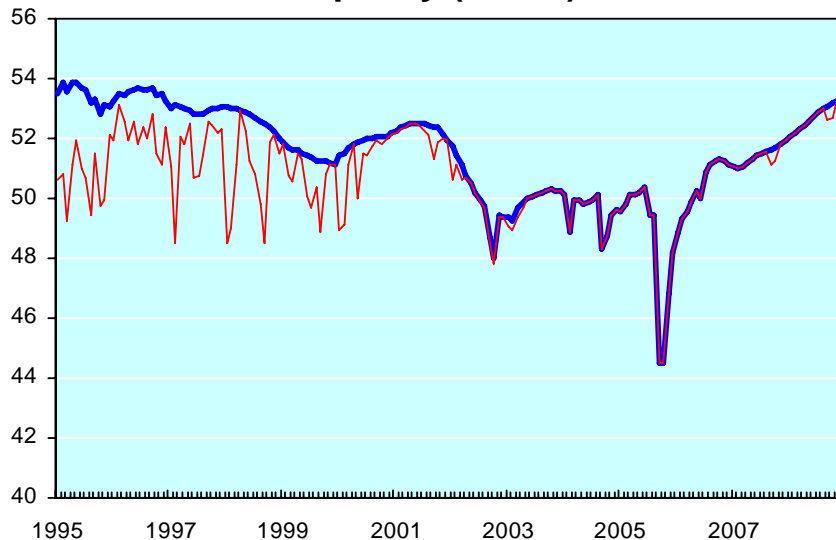
- U.S. Production Peaked in 1973
- Increasingly dependent on imports – mostly Canada
- Emissions regulations and equipment cost make gas attractive
- Demand driven by electric power generation – over 140,000 MW installed in last 10 years
- Limited new domestic resources
- Average well lasts 18 months – need to drill to stay even



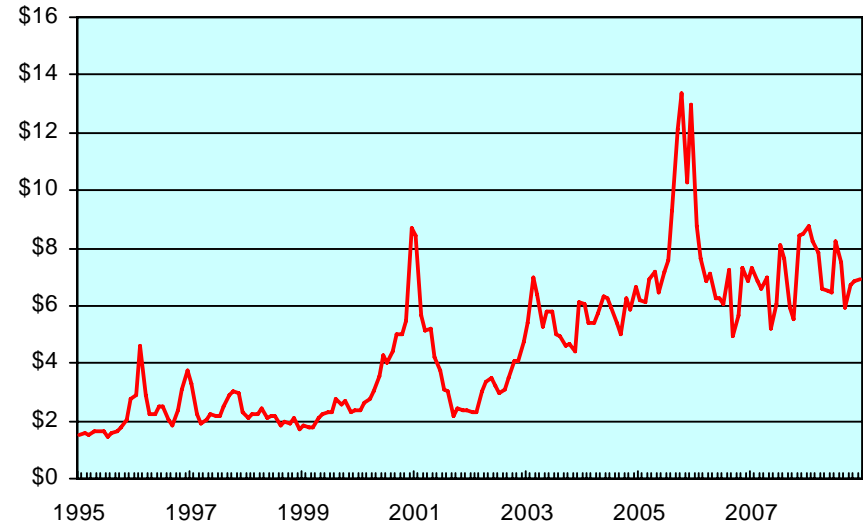
# NatGas Markets Limited by Capacity

Industry operating at deliverability limits – tight markets result in price volatility

Lower-48 Dry Gas Production Vs. Dry Gas Capacity (BCFD)



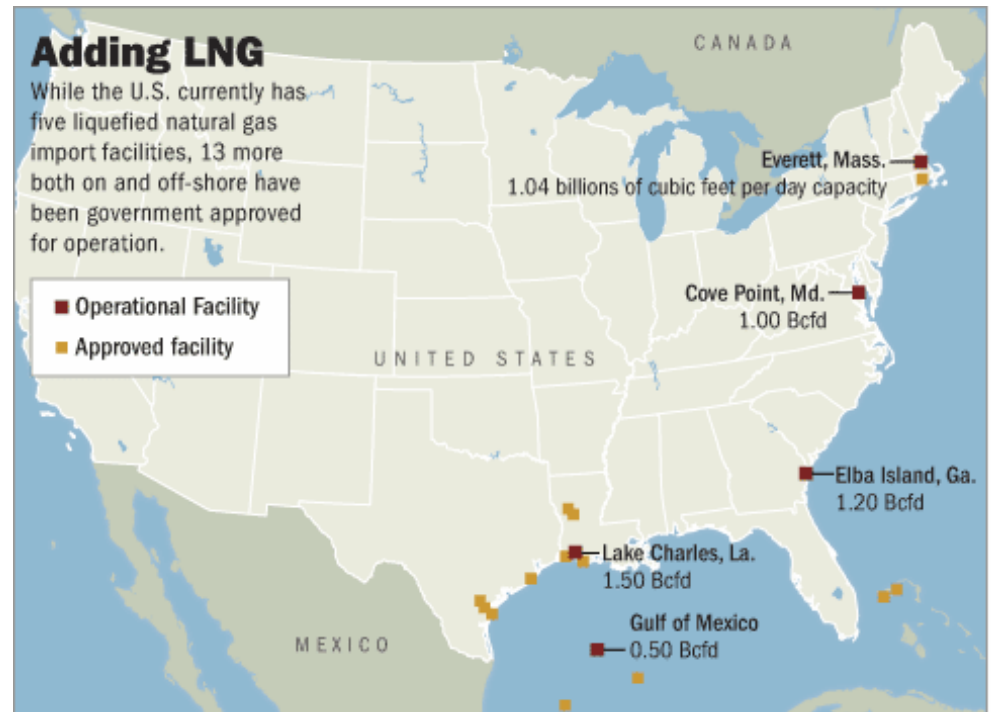
Historical Gas Price at Henry Hub (\$ per MMBtu)





# LNG Not a “Field of Dreams”

- Terminals 1/3 of supply chain
- Should be enough tankers
- Need additional liquefaction capacity
- U.S. competes with Europe, Japan, China and India for deliveries
- Global forces affect markets – e.g., Russia and Indonesia



Source: Wall Street Journal 2006

# Oil Markets Tight

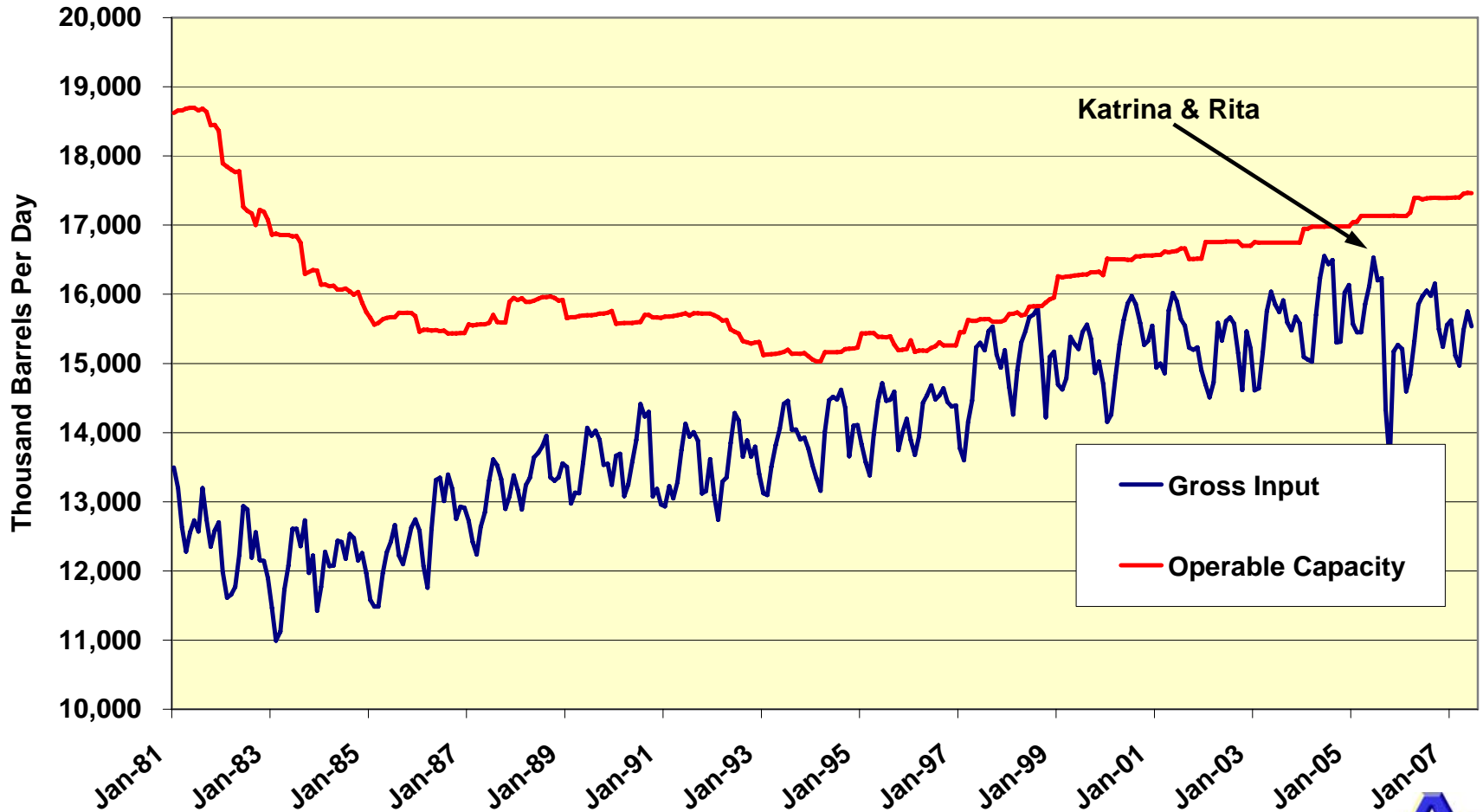
- Crude Production Near Capacity
- Refined Products Very Tight
- Limited Refining means Competition between Refined Products – Gasoline and Distillate
- Markets Vulnerable to Disruptions – Storms, instability, terrorism
- Global Price Driven by Increasing Demand in U.S., China and India



Thunder Horse

# Refining Constrains Markets not Crude

## Refining Capacity vs. Production



Source: EIA 2007



# Infrastructure Crisis

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- Rail capacity limited by cars and rail-bed – competition between coal, manufacturing, biofuels and ag products
- Limited oil and gas storage capacity
- Switch to ethanol means increased demand on rail and truck since can't use pipelines – will result in greater congestion/costs
- Little investment in response to August 2003 black-out – need for major transmission infrastructure investments for reliable grid

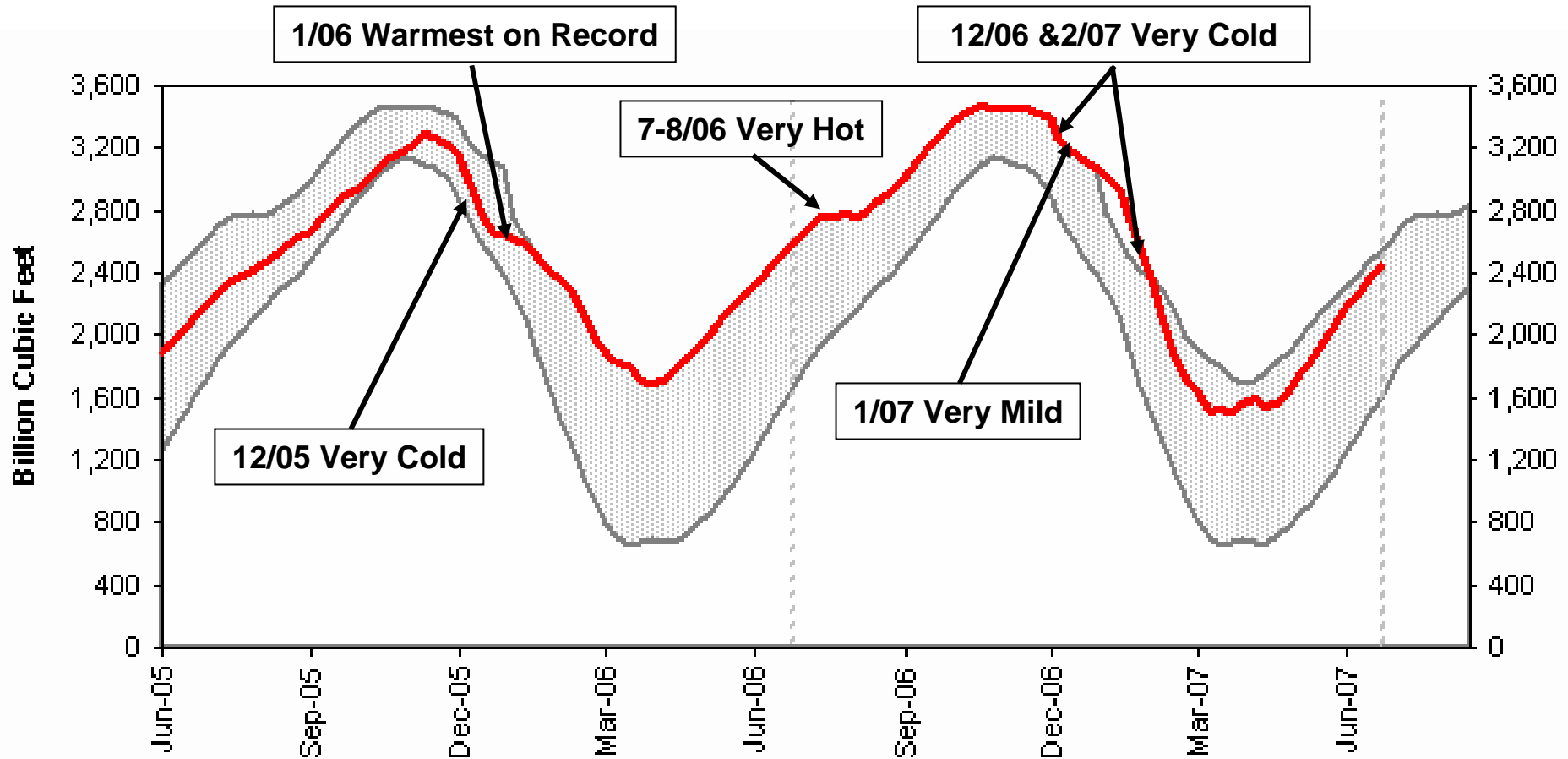


# The Weather Wild Card

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- Extreme weather affects fuels production
  - Late winter snows disrupted western coal
  - Hurricanes disrupted oil and gas production & processing in 2004 & 2005
- Extreme weather affects demand
  - 3 cool summers and 5 warm winters
  - Summer 2005 ~4% above “normal”, but >75% warmer than 2004
- GHGs affecting Weather Patterns

# Weather is Story on Natural Gas



# What Does the Future Hold

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- Longer-term outlook cloudy – many uncertainties
- Markets will be driven by global forces – particularly China and India
- Alaska gas and oil at least a decade off
- Renewables limited by manufacturing capacity and project formation capacity

# Energy Efficiency: a Way Out of the Straitjacket

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- Market fundamentals show no signs of changing for ~10 years
- Efficiency can bring balance to energy markets—reduce electricity and gas prices
- Efficiency enables clean tech—without demand reduction, clean supplies can't catch up
- Climate trumps all—efficiency is the best down payment on climate stabilization

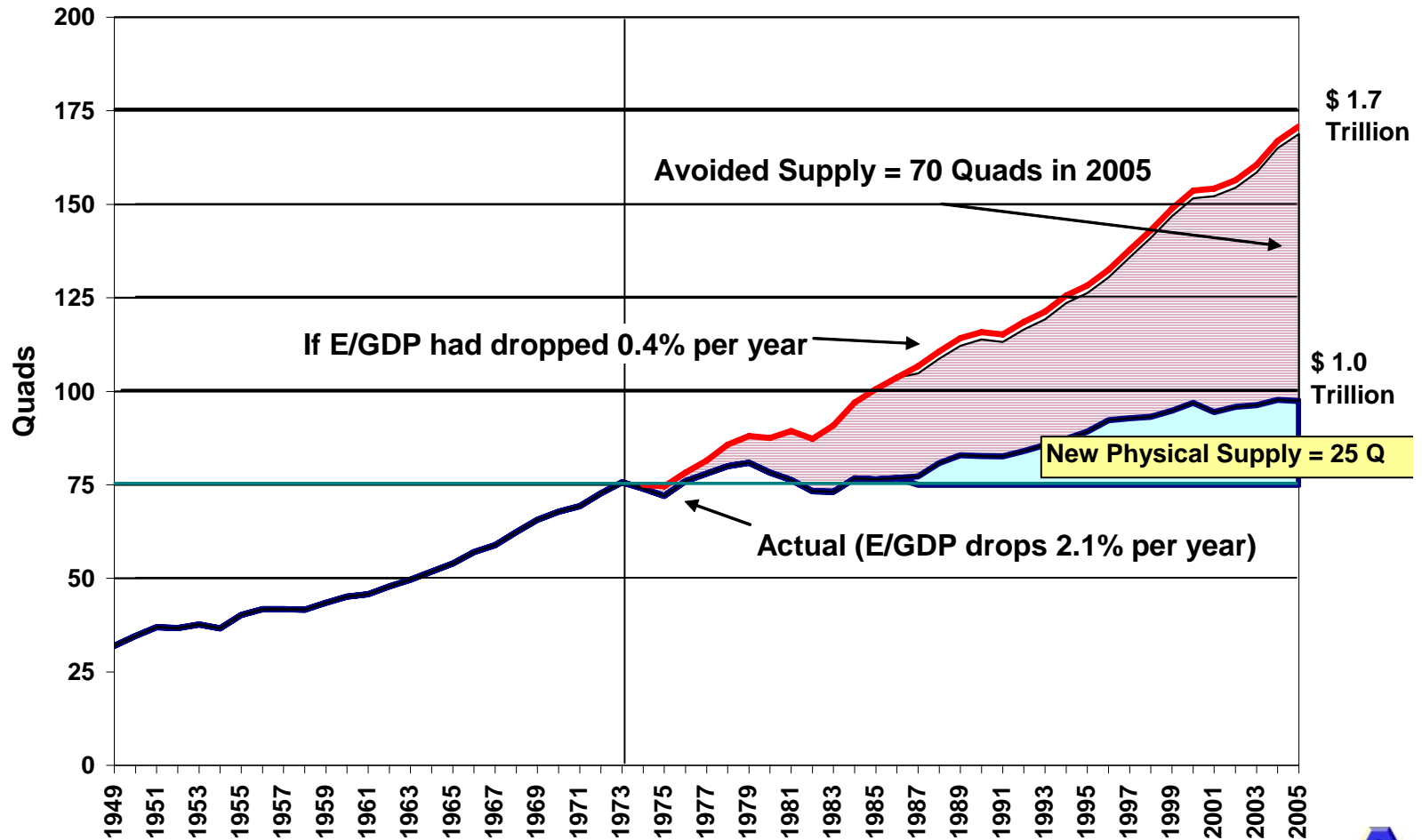


# Energy Efficiency as a Resource

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- Can be quickly deployed
- Is cost effective – less than 4¢ / kWh
- Large potential available – most states haven't tapped more than a fraction
- Many states achieving impressive results – CA, WA, OR, TX, MN, NY, VT, MA
- State efforts leading national policy

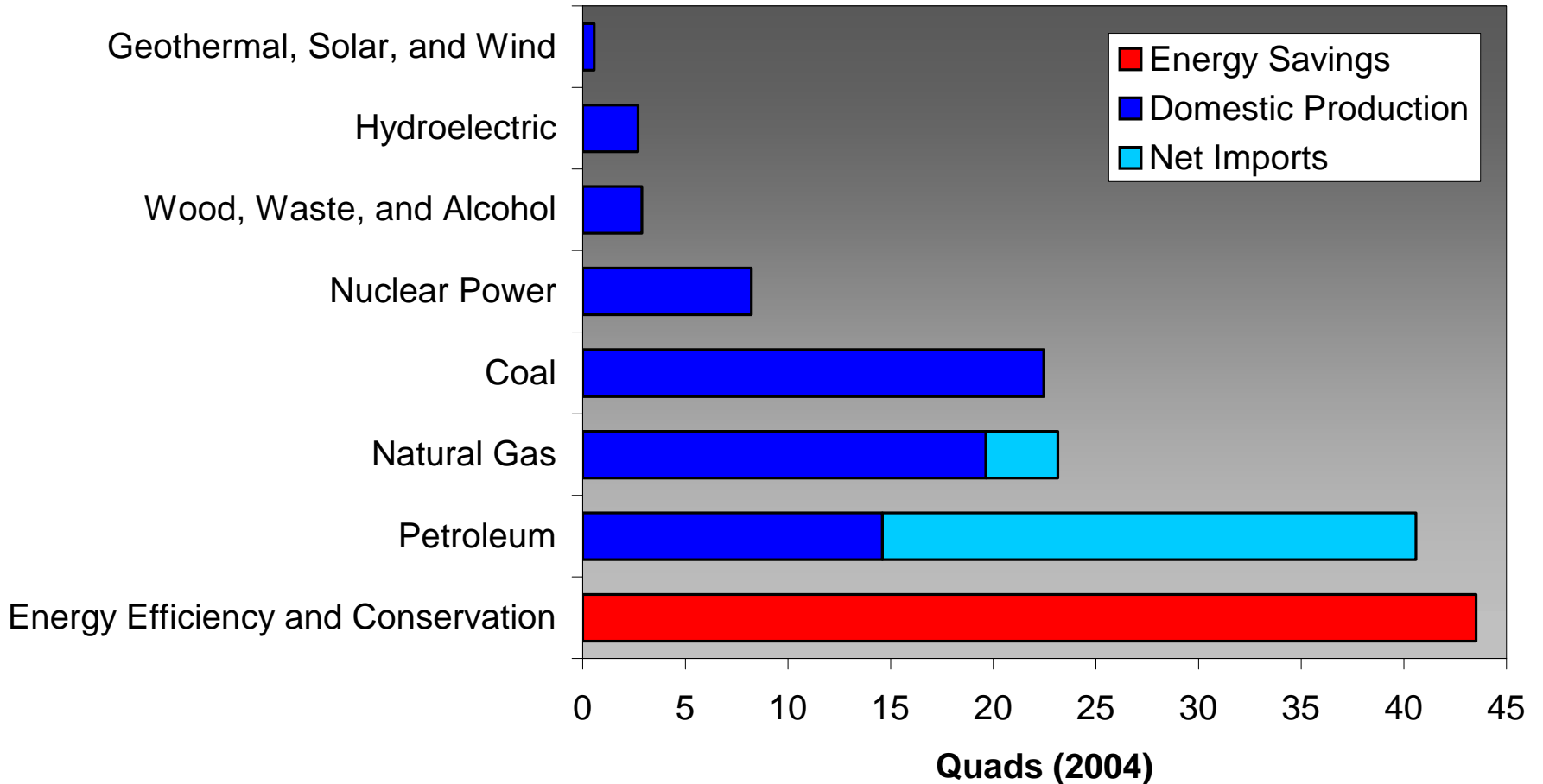
# Energy Efficiency's Past Success



Source: Art Rosenfeld, CEC



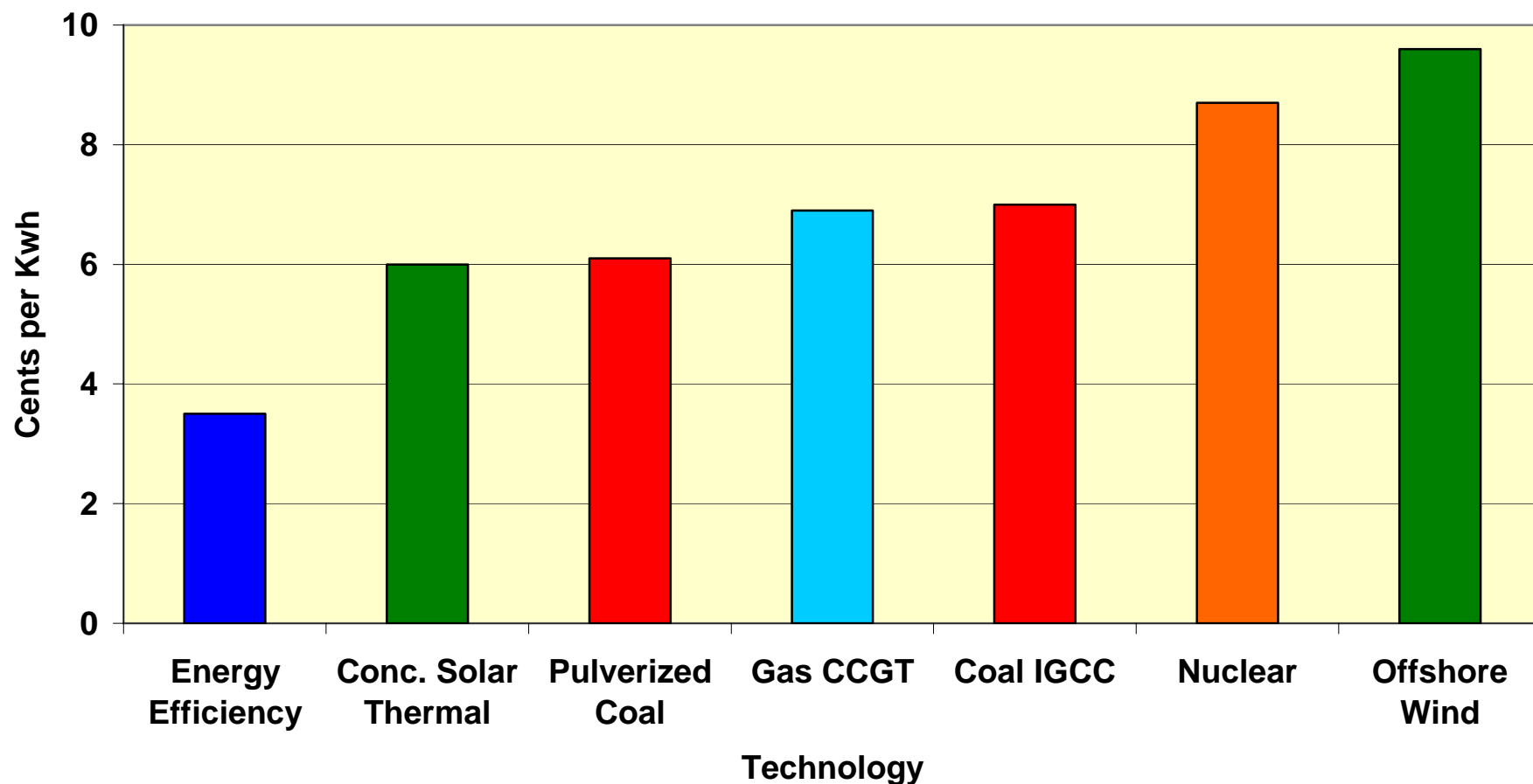
# Efficiency: America's 1<sup>st</sup> Energy Resource



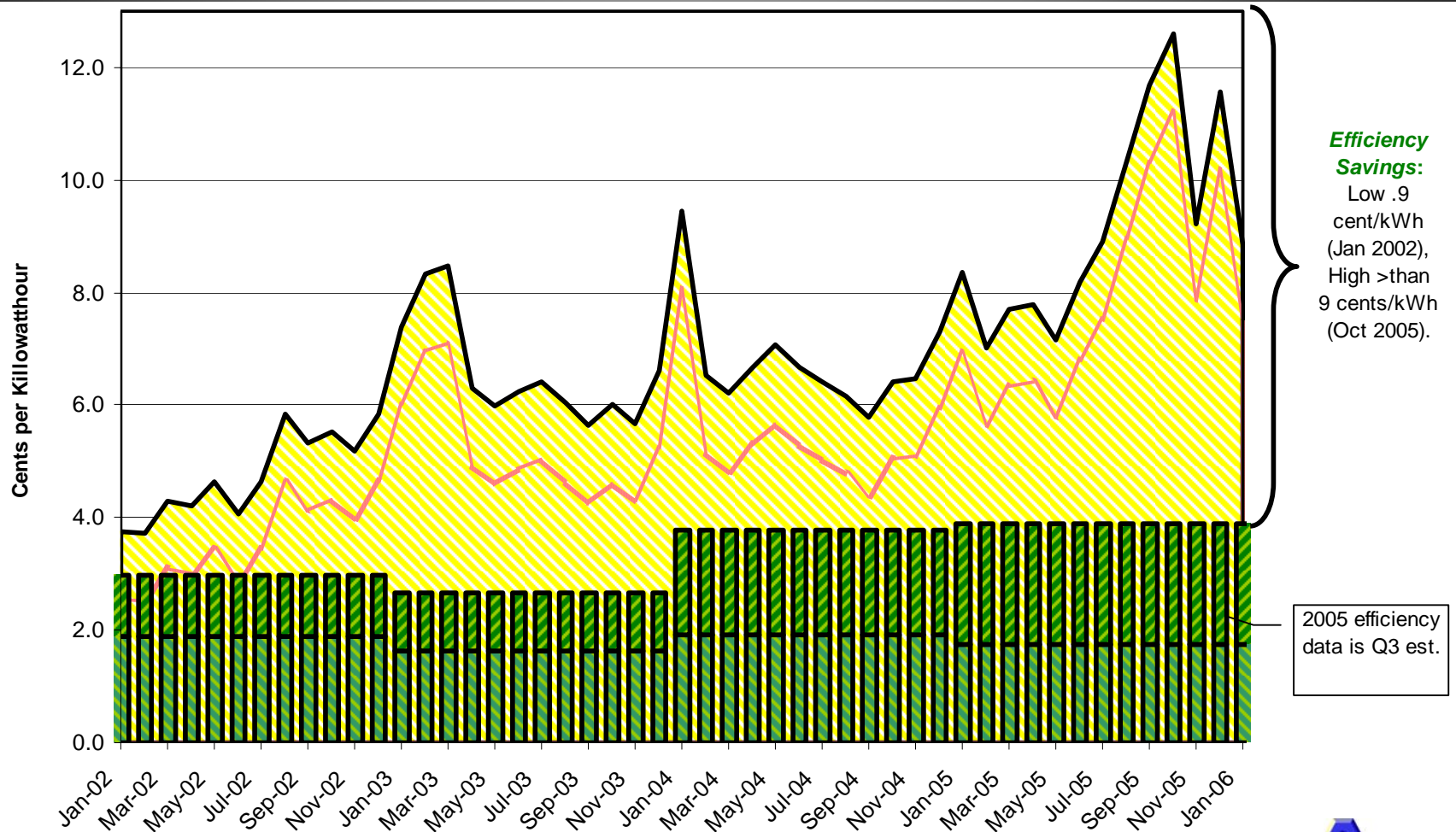
Source: Alliance to Save Energy



# Cost of Electricity Resources



# How Much Does it Cost?



Source: Dworkin 2007  
from VT-PSC data



# Efficiency Program Approaches

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## DSM

- Funded through PBF
- Funding allocated to programs
- Programs evaluated for cost-effectiveness
- Lost revenues collected by utility

## Resource Acquisition

- Resource target set
- “Least-cost” savings sought from resource providers
- Savings verified
- Cost are recovered and incentives paid for exceeding targets

# Contact Information

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