

Craft3 & Self-Help Single-Family Residential Energy Efficiency Loan Sale

June 2015







- A Community Development Financial Institution (CDFI)
- A nonprofit and charitable corporation
 - Not a bank or credit union and does not take or insure deposits
- 20 years old
- A regional institution serving a diverse, two-state investment area
 - 50 people with *their feet on the ground* in rural and urban communities
- Focused on three bottom lines
 Economy
 Ecological
 Family

CREATING OWNERSHIP AND ECONOMIC OPPORTUNITY



- National CDFI, which particular focus in NC, CA, DC, Chicago
- A nonprofit and charitable corporation
 - State and Federally chartered credit unions
 - Nonprofit ventures fund
 - Nonprofit advocacy arm (Center for Responsible Lending)
- 30+ years old
- Focus on creating economic opportunity through access
- ~\$6.4B in loans since founding; last 5 years:
 - ~\$138M to facilities utilizing energy efficient measures
 - \$76M to renewable energy producers





Feet On The Ground







Source: diymaps.net(c)

SELF HELP

Market Development Strategies

- **Deliver inclusive credit** Preserve and expand on-bill repayment, and the inclusive credit it delivers new IOU and COU partners
- **Simplify loan options for customers** Create streamlined on-bill products for a single market with standardization and liquidity
- Enhance return and lower risk for lenders/investors Build an operational, replicable secondary market for loans
- **Expand access** provide access to lending platform in other regions of Oregon and Washington
- Enable policies that drive demand state and local efforts to build demand for energy efficiency upgrades





Self-Help Motivations

- Building on former secondary markets experiences
- Supporting innovative "green" lending products
- Proving efficacy and viability of OBR model
- Learning behavior and characteristics of EE
- Encouraging development of a green workforce
- Capital deployment





Single Family Residential Loan Product

- Low Touch Underwriting
 - Non-Traditional: Utility payment history, FICO >590
 - On-bill Repayment: 4 participating utilities
 - IT Platform: Linked to utilities and loan management
- Product Specifications
 - Rate: 5.99%
 - Term: up to 15 years (current portfolio predominantly 20 years)
 - Security: Current: UCC, Past: subordinated lien on property
 - Servicing: on bill of utility providing energy for heat
 - Risk: Cash funded loan loss reserve: 10%
 - Affordable: Goal is net zero impact on the family budget





Portfolio Sale Summary

Oregon Portfolio Characteristics		Portfolio Sale
• • • • •	 \$21.2 Million, 1680 loans \$11,800 average loan size 5.8% blended yield 15-20 year terms 96% On-bill Repayment through 3 utilities Oregon State Law requiring on-bill treatment No shut-off provision or transferability 	 \$15.7 Million, 1,251 loans Loans purchased at par value Self-Help Credit Union (also a CDFI) Only loans with OBR sold Contracts detailing OBR with participating utilities Craft3 retains OBR-based servicing
•	Review and scoring of utility payment history 590 Credit Score minimum UCC filing, subordinate mortgage lien	 Minimum 620 credit score Maximum 60 days delinquent Either security filing acceptable
•	\$2.3 Million in ARRA capital and LLR grants in the fund or available through Clean Energy Works Additional local government LLR investment Limited history (2009) with low delinquency and default rates	 LLR established for buyer, accessible at 150 days Buyer absorbs risk after available LLR is depleted Catastrophic losses shared by seller (general recourse to balance sheet)





Sold Portfolio Performance







Overall Performance





SH & Craft3 Lessons Learned

- Partnership, collaboration, and patience = key
- Post-transaction relationship just as critical
- Data and processing needs b/w regulated investor vs. unregulated seller are different
- Unsecured loans without long-term performance data require credit enhancement
- We're open to doing more





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