Driving Investment in Energy CLEAResult[®] **Efficiency Through Standardization** Mike Burke, CLEAResult May 22, 2018



EXCEPTIONAL DELIVERY



MEASURABLE RESULTS



PROCESSED

ANNUALLY



60+ OFFICES ACROSS US AND CANADA

PARTNERS

SUPPORTIVE

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8()()+ ACTIVE PROGRAMS

CALLS HANDLED



What is stimulating change?

Challenges

- Public & regulatory policy dynamics
- Business models being challenged
- Flat unit sales almost no new load
- Same or higher costs distributed over fewer ratepayers
- Reliability and resiliency concerns
- Lack of system integration; energy efficiency is not time or location specific
- Systems benefits charges not sufficient to meet new targets, policy objectives
- DERs and centralized generation in opposition in current regulatory models

Opportunities

- Enabling innovative technologies now available
- Treat energy efficiency as capacity
- Use efficiency and DR to replace infrastructure investments
- Create new revenue streams through energy services to customers
- Align business, environmental and economic objectives
- Generate cash flows for investors
- Allow energy efficiency to truly compete alongside other DERs in a marketplace

Metered EE as a Vehicle to Stimulate Solutions

Savings Methodologies



State and Local Energy efficiency Action Network. 2012. Energy Efficiency Program Impact Evaluation Guide. Prepared by Steven R. Schiller, Schiller Consulting, Inc., www.seeac on.energy.gov.

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The Current vs. Future Model of Procuring EE

Current Model

Set goals/targets (IRPs, Power Plans, etc) Make deemed or modeled assumptions for "measures"

Provide incentives for measures, deliver to customers

New Model

Market delivers DER goods and services to customers

Whole home/bldg savings measured at the meter

Projects aggregated into a portfolio

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Evaluate, measure and verify impacts

Utility (or grid operator) pays for delivered EE capacity

Open Source Real-time Metered Efficiency



Slide courtesy of Open EE Meter



$OPEN \equiv METER$

Efficiency is Manageable as a Portfolio





800 1,000

Graphic courtesy of Open EE Meter

What is Pay-for-Performance (P4P)?

- Finance, capital, operational, and behavioral interventions occur
- Measures outcomes in real-time
- Competition among aggregation firms to provide resources
- Aggregate energy savings and sell to load serving entity

Why would IOU favor P4P?

- Eliminates rate payer risks / realization rate short-falls
- Competition will drive down costs of procuring efficiency
- Appropriately designed programs will encourage additional 3rd party investment
- Cash flow benefits EE/SBC funds can be allocated to market development activities while P4P is reimbursed over longer horizon



erty investment evelopment

Spectrum of Metered EE Based Intervention – Driven by Market Readiness:



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Example of P4P Project in Development

A Pay For Success (P4S) approach will de-risk the project by raising the upfront capital from impact investors



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Pay-for-Performance Deal Structure and Financing



Slide courtesy of Open EE Graphic created by CLEAResult and Open EE

Insurance

Performance risk Insurance

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Thank you

