The Behavioral Layer Cake How Layering Peak Day Messaging Increases the Value of Behavioral Energy Efficiency



September 25, 2015

Next Generation DSM

We pioneered behavioral energy efficiency and lead the industry with proven results. Now we're making your entire DSM portfolio stronger.





Highly targeted 1:1 conversations

» Segmentation and Targeting Tools Build new customer segments quickly and easily using hundreds of variables, from demographics to interaction data

» Campaigns and Experiences

Deliver deeply personalized messages to every customer segment — at the right times and through the right channels



Portfolio-wide impact

» Behavioral Demand Response Drive reliable, territory-wide peak load reduction through personalized, multi-channel communications

» Marketplace Suite

Empower your entire customer base with an effortless way to make smart purchases and redeem utility rebates

Powerful program monitoring and control

» Program Dashboards & Monitoring

Get a crystal-clear window into your program results and access customer interaction data anytime

» BI Tooling

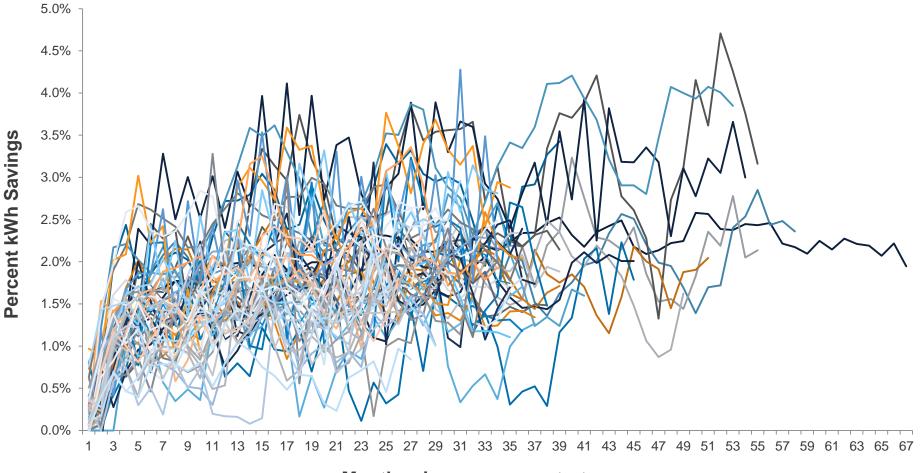
Analyze data in real time to build deeper customer intelligence through custom reports and visualizations



NEW MEXICO Population: 2,085,572

Opower's clients have saved 8 TERAWATT-HOURS OF ENERGY. That's enough to take all the homes in NEW MEXICO OFF THE GRID FOR A FULL YEAR.

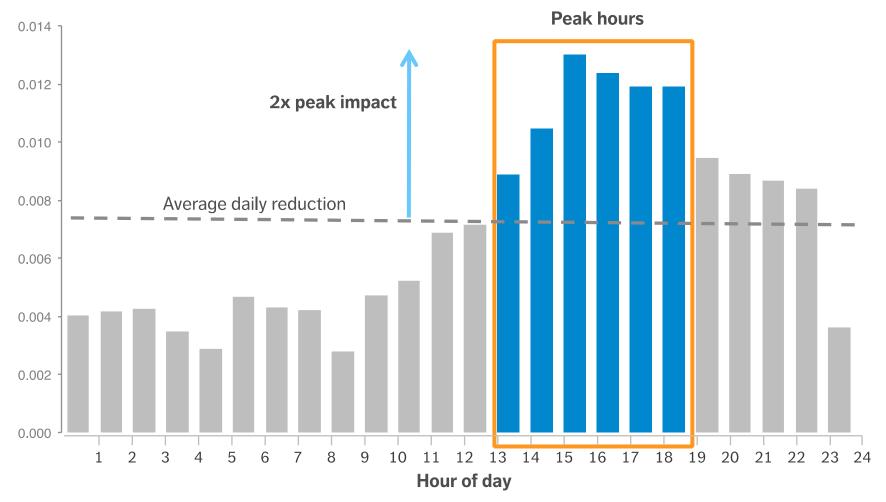
Behavioral Energy Efficiency More than 300 programs, 95 Utilities, 50 Evaluations



Months since program start

Behavioral energy efficiency drives peak savings





How do customers respond to a dispatchable behavioral program that specifically targets peak demand on peak days?

Behavioral Demand Response: Deployed to 1.5M Homes, 9 Utilities, 3 ISOs

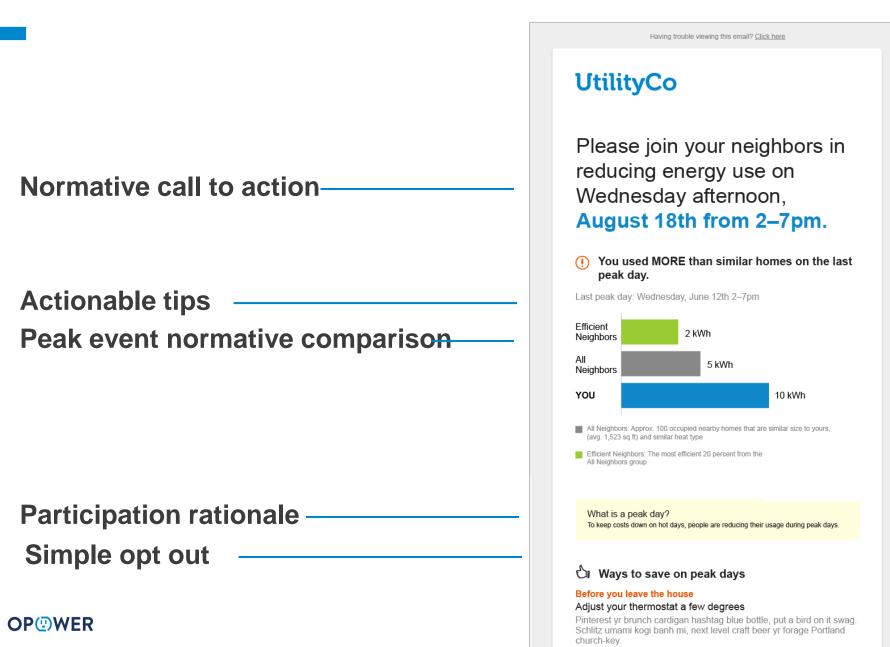


- Targeted communication
- » Channel of choice
- » Opt-out program design

- » Large-scale engagement
- » Access to more load
- » Highly accurate EM&V

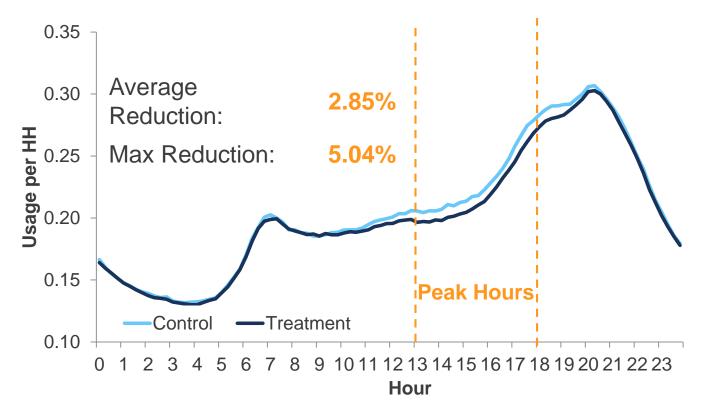
- » Immediate feedback
- » Highly personalized results
- » Ongoing encouragement

Behavioral science drives BDR



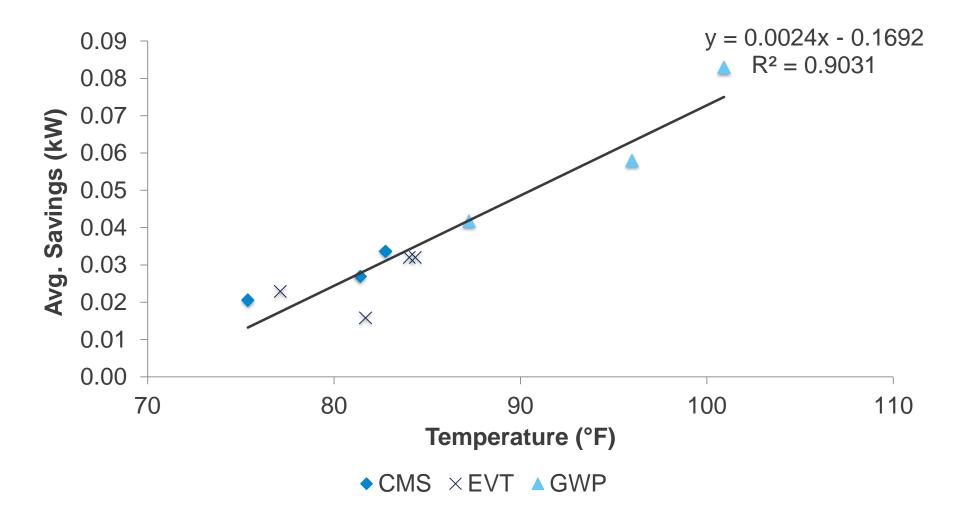
2014 BDR Result: Large scale peak savings <u>without</u> a device or price

Performance across 10 events, 3 utilities

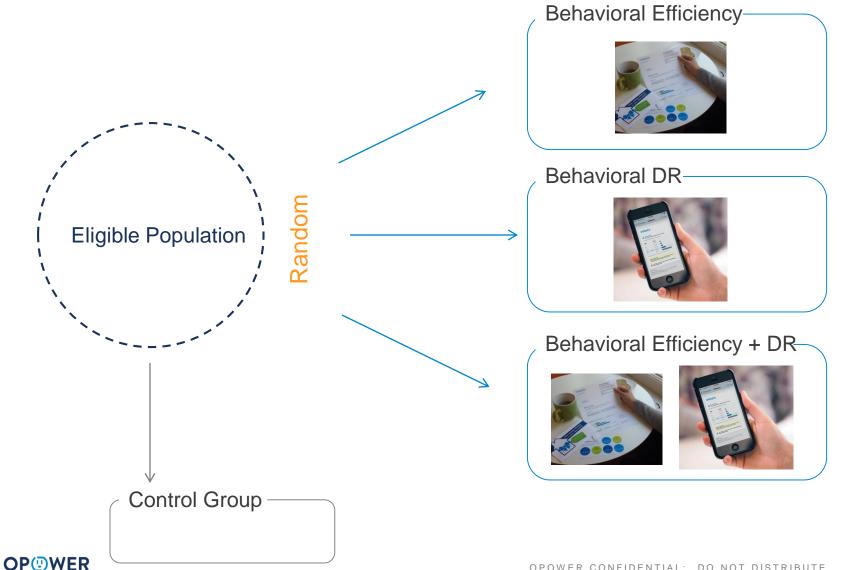


- » Results across 3 separate utilities
- » 40%-60% the cost of traditional DR measures

2014 BDR Result: Load impact closely correlated with temperature



2014 Case Study: Layering EE and BDR **RCT To Isolate impact of the program**

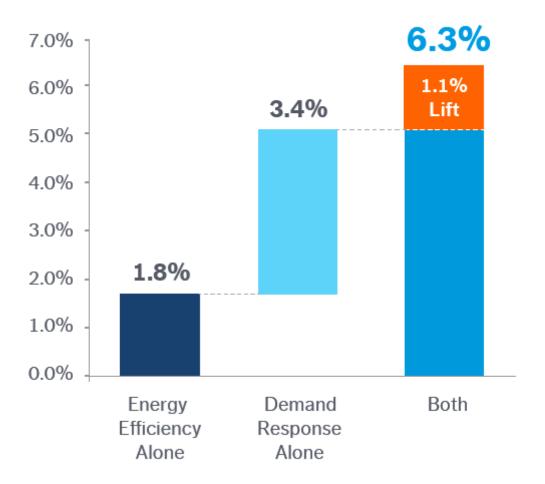


Record Heat Waves Led to Record Demand How would BDR respond?

R.J. Blake @RobertoBlaque				(y Follow				
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Surprising result: These solutions are better together

Peak savings rate at a California Utility

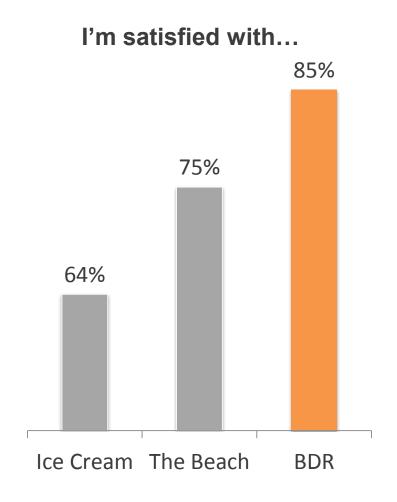


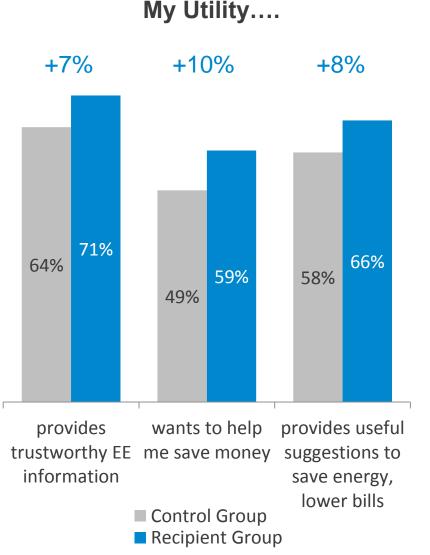
Snapshot of this program

- Average peak savings across 3 events in summer 2014 in California
- » Customers randomly assigned to three groups
- Peak impact is greater when resources combined

OP WER

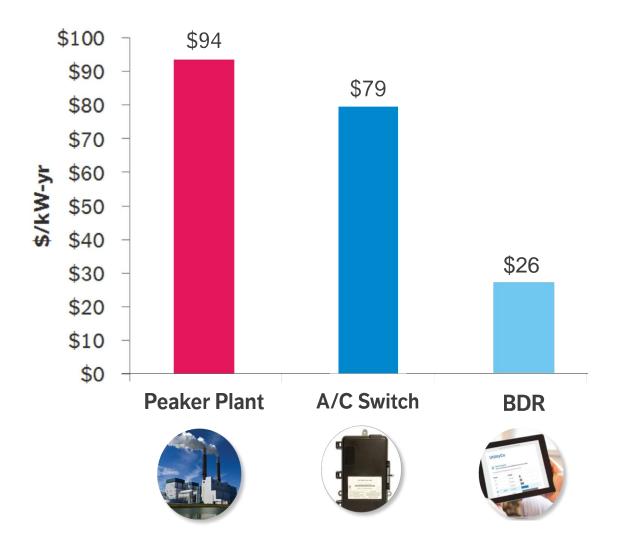
Result: 85% Customer Satisfaction Turns out customers like BDR...more than ice cream





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Result: 1/3 the Cost of Traditional DR Resources Without a price or device, BDR is highly cost effective



What have we learned? Multiple benefits of behavioral programs

1. Behavior can be tailored to meet your particular needs

Behavioral programs can be designed to meet evolving challenges by adjusting the type and timeliness of information

2. Peak-focused behavioral programs are highly effective

We designed a peak-hour, day-ahead dispatchable behavioral program and measured over 3% peak savings using an RCT

3. Well-designed behavioral programs deliver kWh and kW

Best practice should include combining monthly, indirect behavioral feedback with peak-focused, direct behavioral feedback to maximize cost effectiveness

Appendix

Snapshot of a BDR event

