EXPANDING ENERGY EFFICIENCY WITH INCLUSIVE FINANCING SOLUTIONS

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VISION: 100% CLEAN ENERGY FOR ALL



Image Source: NASA

Common financing models fail to reach key market segments

Barriers to financing limit participation, constrain investment, and slows market development

Utilities customers around the world regardless of renter status, income, or credit score

BARRIERS

Up-front costs & associated risks

Financing only able to reach limited market

Limited pool of subsidies and incentive programs

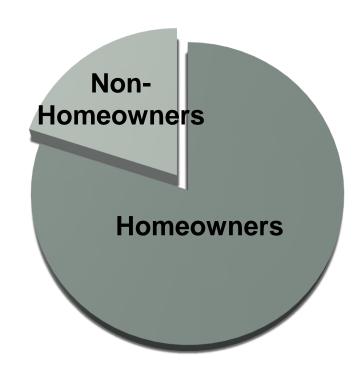
Historically poor customer experience

BARRIERS TO FINANCING IN THE CLEAN ENERGY ECONOMY -- PROPERTY OWNERSHIP

Below Median Income



Above Median Income



More than 1/3 of all U.S. households are not in a home they own.

Source: U.S. Census, 2015

Make it easy for Customers to Save, Trades to Sell, Markets to Invest

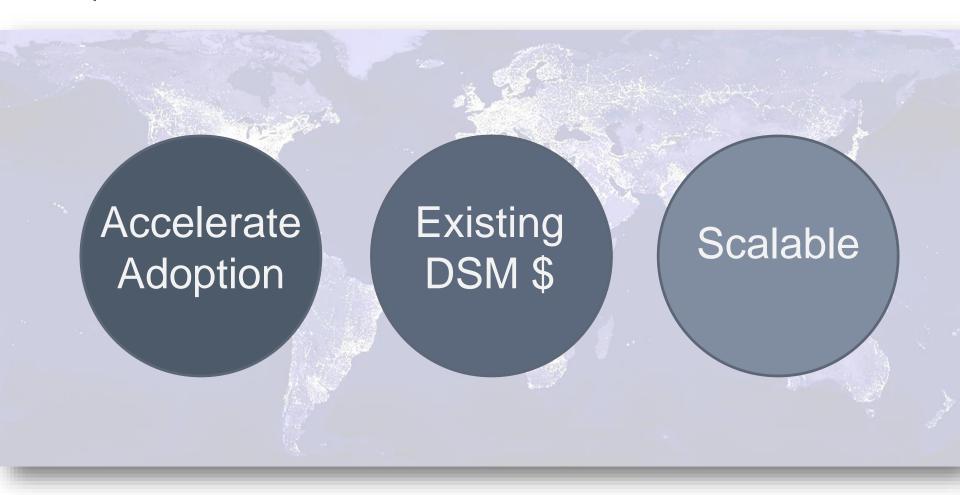
Reduce up-front costs & associated risks

Expand the addressable market

Enhance subsidies and incentive programs

Improve industry/trade performance

QUESTIONS AROUND ON-BILL



EXAMPLES – ACCELERATE ADOPTION

CONNECTICUT ENERGIZECT LOAN

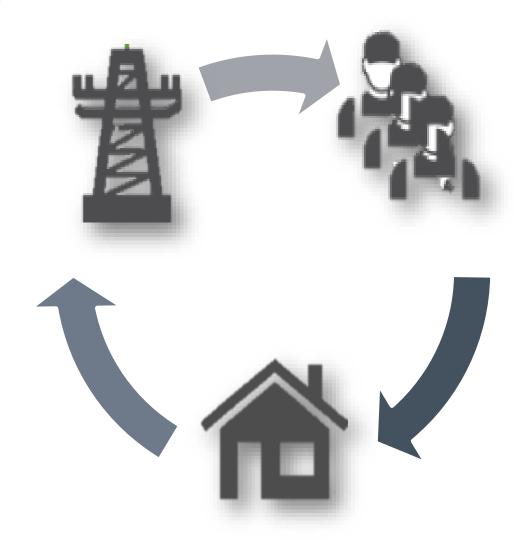
Audits /Upgrades	12,350 /2,900
Approved/Closed	791
Investments in retrofits	\$5.2MM
Default/Charge-off	NA

NEW YORK Green Jobs Green New York On-Bill Recovery

Applications	13k		
Approved/Closed	4800		
Investments in retrofits	\$35MM		
Default/Charge-off	.03%		

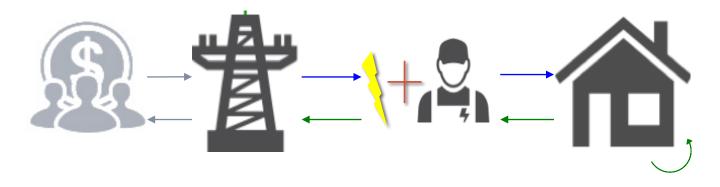
^{*}GJGNY Loan Status Report

CAN WE DO BETTER IF WE BUILD A CONNECTED SYSTEM?



TARIFF BASED FINANCING

Simplifies the transaction, leverages the utility business model and infrastructure



Capital investment now considered essential utility services and tied to meter and the utility's ability to collect / shut-off

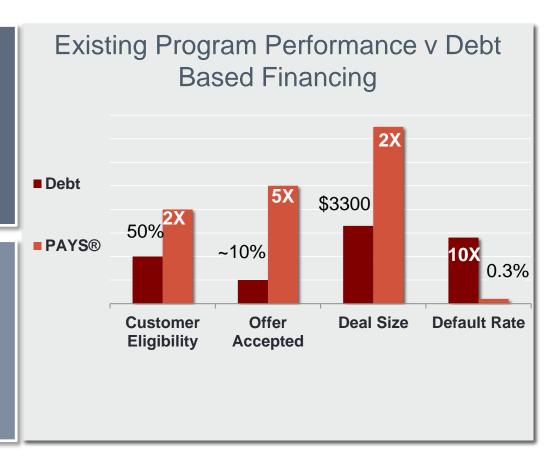
IMPACT OF TARIFF MODEL

Removes dependence on subsidies and incentive programs \checkmark

Reduces up-front costs & associated risks for investors

Expands the addressable market to all ratepayers

Improves industry performance & provides a navigable solution for everyone ✓



EXAMPLE: NEW OPPORTUNITY





Program Status To Date				
Completed Energy Audits	279			
Completed Retrofits	140			
Investments in retrofits	\$1MM			

\$8000 Avg \$ per retrofit 5500 kWh Avg annual savings

\$52 Avg mo savings \$40 Avg mo charge

EXAMPLE - EXPAND MARKET

ARKANSAS
OUACHITA ELECTRIC

- The utility switched from an on-bill loan program (HELP) to a tariffed on-bill program (HELP PAYS®).
- Comparing the last 3 months

2X customers seeking assessments

100% opt-in for multi-family rental units, and >80% for single family

2X capital improvements from an average of \$3000 to above \$6000

4x investment, from \$225k to above \$1 million.

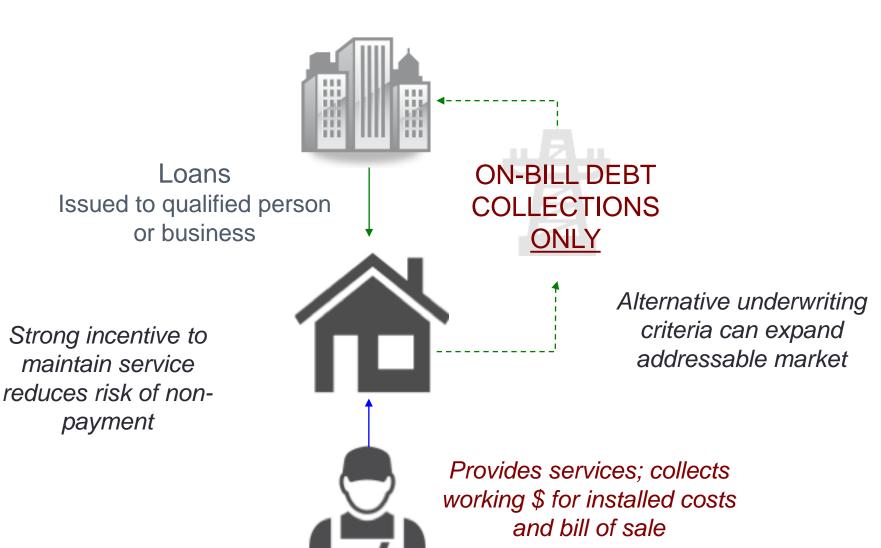


APPENDIX FOR REFERENCE

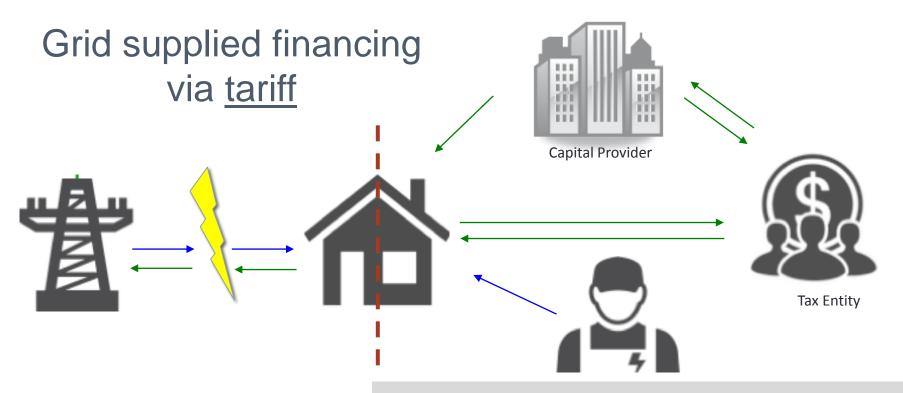
Types of On-BILL FINANCING

- On-Bill Repayment
- On-Bill Loans
- Tariffed On-Bill investments

DEBT FINANCING + ON-BILL REPAYMENT



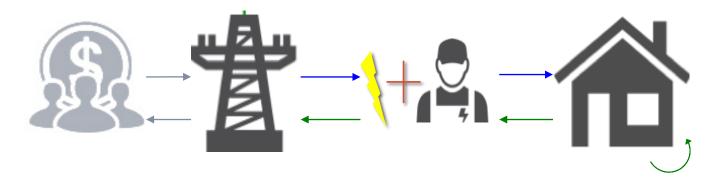
INCUMBENT FINANCING FOR DISTRIBUTED SERVICES



Financing with Loans, Leases, and Lien Backed Loans helps only those who are land owners and with good credit

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