

How Are DSM Programs Really Performing?

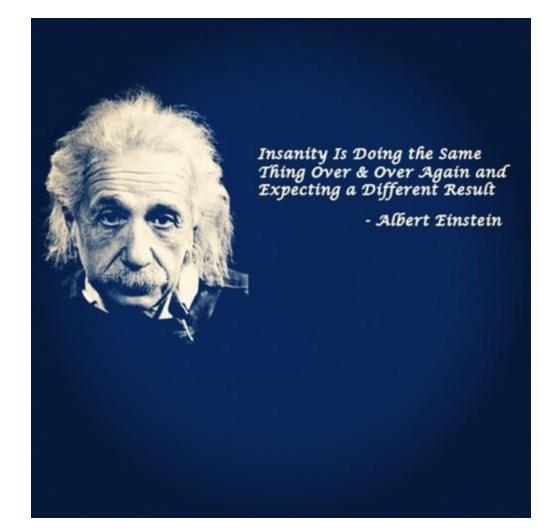
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www.esource.com

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We Keep Doing the Same Things Over and Over...





And Missing the Targets





Our industry is spending a significant share of ratepayer dollars on programs that don't achieve stated performance goals.



Study Background

- Source: E Source DSM Insights
- **2010–2014**
- 1,481 programs from 120 program administrators accounting for \$10 billion in ratepayer dollars spent





Questions We Know You'll Ponder For the Next 15 Minutes





DSM Program Performance: Plan Versus Actual

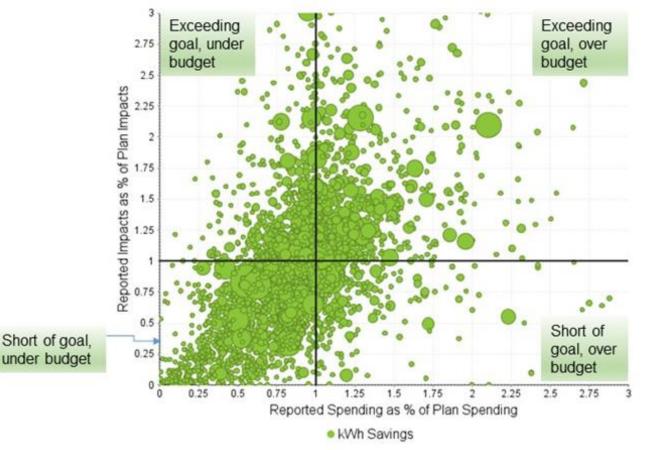
>40%

of \$ toward programs that failed to achieve targeted savings goal





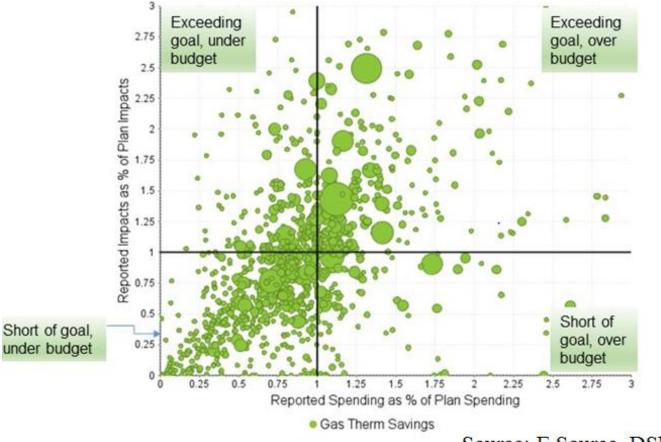
DSM Program Performance: Plan Versus Actual (Electric)



Source: E Source, DSM Insights 2015



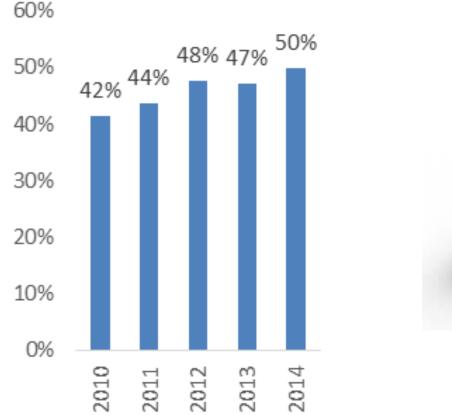
DSM Program Performance: Plan Versus Actual (Gas)

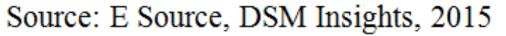


Source: E Source, DSM Insights 2015



Percentage of Program Spend for Programs Falling Short of Goals







Change in Regional Performance



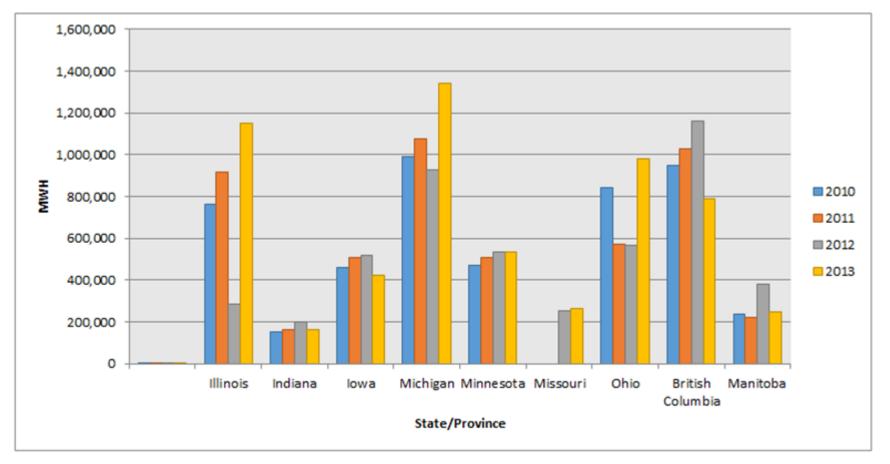


Proportion of Spending on Programs Reporting Savings Less Than Goal, by Region

	Overall		Electric (kWh)		Gas (Therms)	
	2010	2014	2010	2014	2010	2014
Canada 🤇	38%	69%	32%	67%	78%	71%
Midwest	25%	42%	26%	38%	22%	53%
Northeast	50%	50%	47%	49%	63%	52%
South	50%	48%	55%	50%	5%	35%
West	48%	44%	51%	41%	9%	53%
Total	42%	47%	43%	46%	36%	52%



Electric DSM Goals by State (MWh)



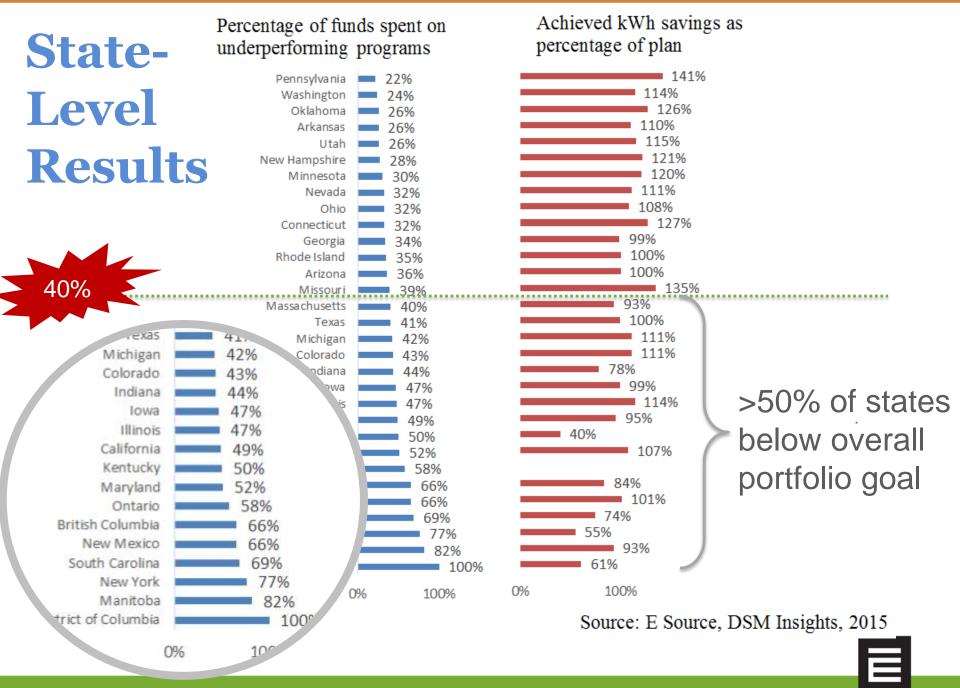
Source: E Source, DSM Insights, 2015



Tipping Point: Impacts of State Program Spending on Underperforming Programs





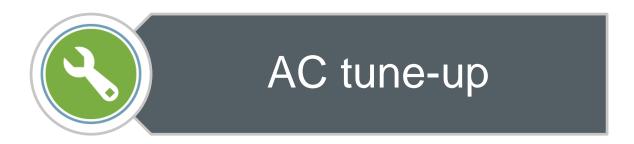


Some Program Models Tend to Fall Short of Goals More Often





Non-Res Program Categories That Consistently Underperform









Residential Program Categories That Consistently Underperform









Performance by Program Category (Electric)

Non-residential Appliance Recycling 0 Appliance Recycling Behavior Change/Feedback Behavior Change/Feedback Building/Home Performance Building/Home Performance Custom Rebate Φ Conservation Kits Design Assistance 0 Custom Rebate Direct Install **Design Assistance** Education and Awareness 0 Direct Install Energy Management Assistance Education and Awareness On-site Audit/Assessment 0 Energy Analysis Prescriptive Rebate ENERGY STAR New Homes 0 Project Management On-site Audit/Assessment Retro-Commissioning Prescriptive Rebate School Education Kits 0 School Education Kits Third-Party Programs Tune Up Tune Up 15 25 0 0.5 1 2 0.5 1.5 2.5 2 3 0 1 Actual Impacts as % Planned Impacts Actual Impacts as % Planned Impacts

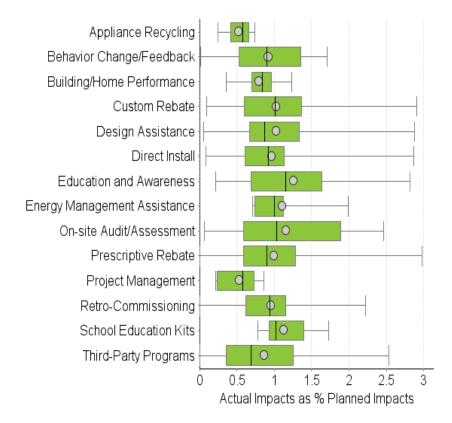
Residential



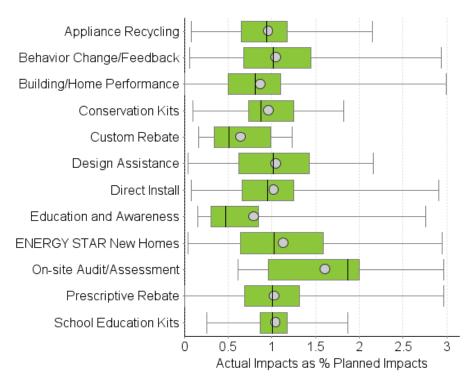
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Performance by Program Category (Gas)

Non-residential

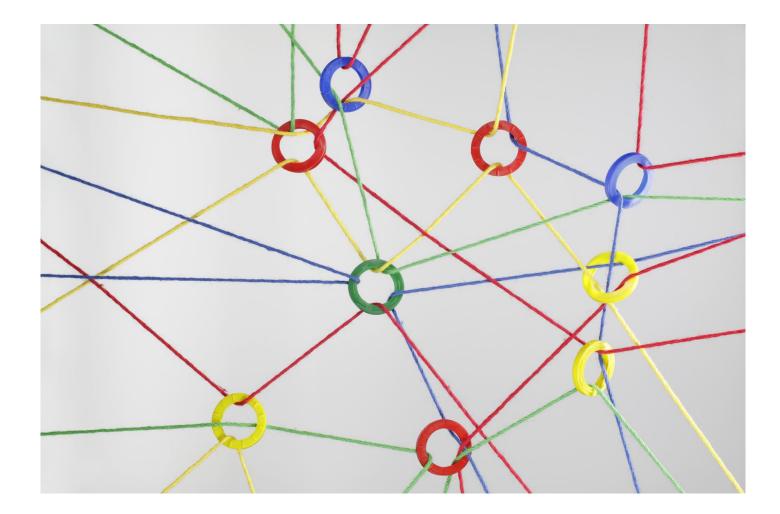


Residential





What's the common thread?





Are We Asking Too Much?





Future Research Considerations

Insights on goals, goal-setting

% change in goals over time vs. performance

What % of savings come from underperforming programs? Percentage of portfolios with these types of programs





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