## INCREASING VALUE FOR LARGE BUSINESS CUSTOMERS

Presented at the 2015
ACEEE National Conference on Energy Efficiency
as a Resource

**Neil Beup-United Technologies Matt Gibbs-Eversource Energy** 





## HOW DO WE Engage Customers?

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Engage
Customers?

WHAT'S OUR
Value
Proposition?

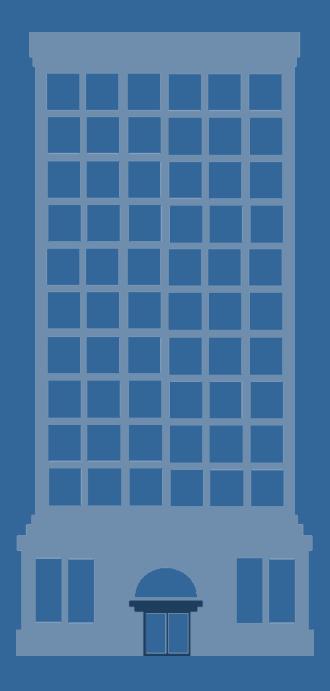
#### **OUR GOAL IS SIMPLE:**

# Help customers optimize their energy use.

#### The Offering

#### **APPROXIMATELY**

2% OF CUSTOMERS



**APPROXIMATELY** 

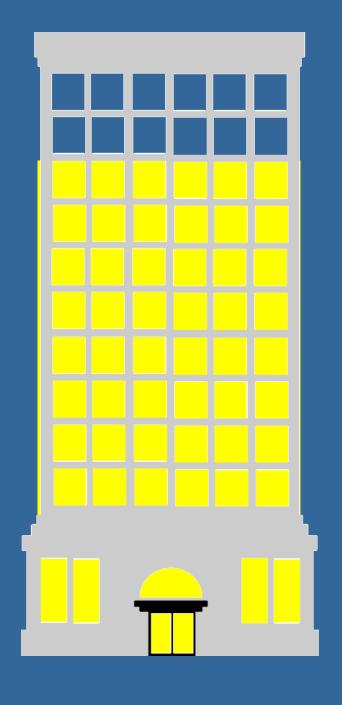
2%

**OF CUSTOMERS** 

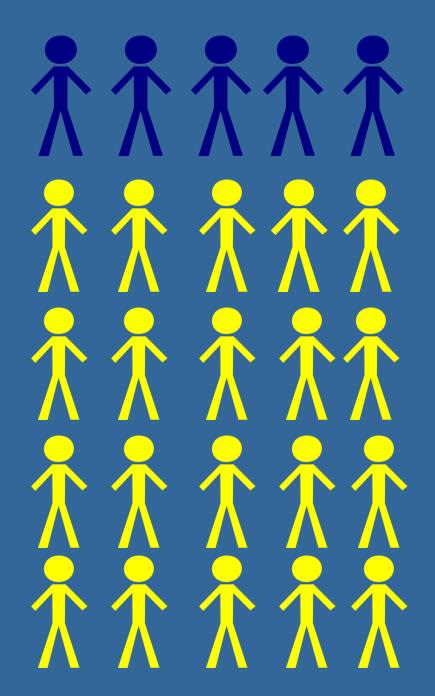
**ACCOUNT FOR** 

80%

**OF USAGE** 



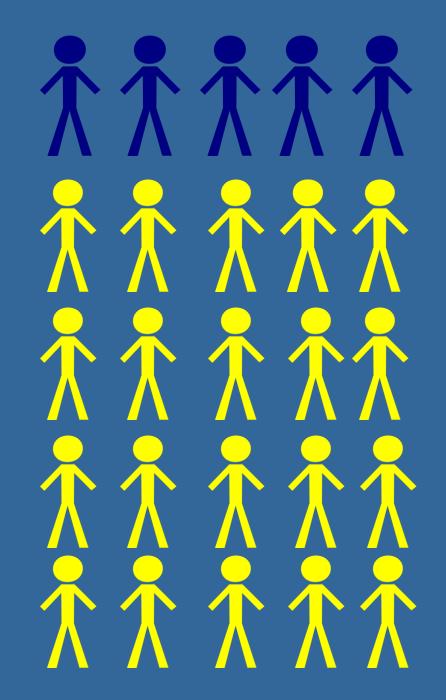
80%
OF CUSTOMERS



80%
OF CUSTOMERS

**ACCOUNT FOR** 

6% OF USAGE



#### **Different Customers**

**HAVE** 

#### **Different Needs**

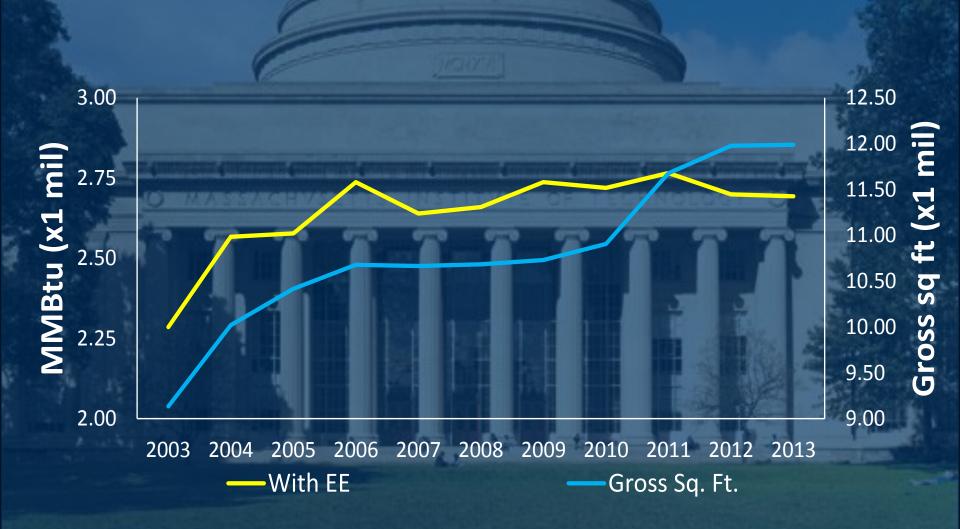


#### **Evolving Energy Profile at MIT**

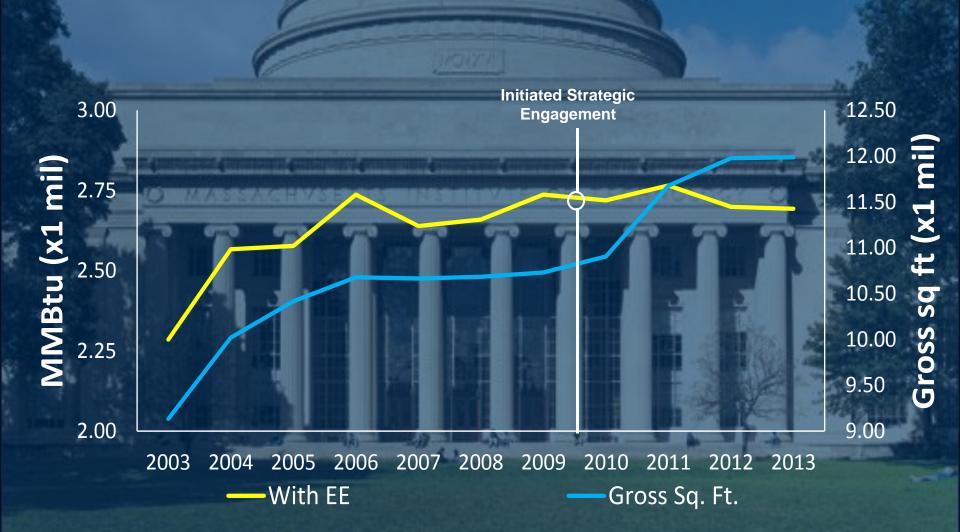


\*THIS IS TOTAL ENERGY USE AND INCLUDES ELECTRIC, STEAM, CHILLED WATER AND GAS.

#### **Evolving Energy Profile at MIT**



#### **Evolving Energy Profile at MIT**



#### **Options for Large Customers**

Low

Increasing Value for Customers >>

High

Opt-Out Self Direction Standard EE Programs MOUs:
Multi-year
projects
with
special
tailored
services

#### 2% of Customers

25%

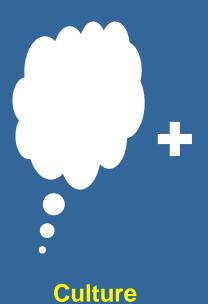
of MA Large C&I Portfolio Savings

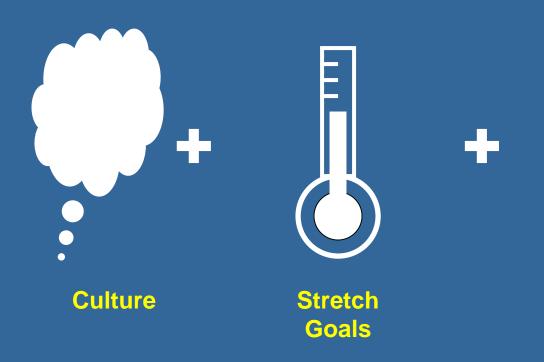
100 GWh

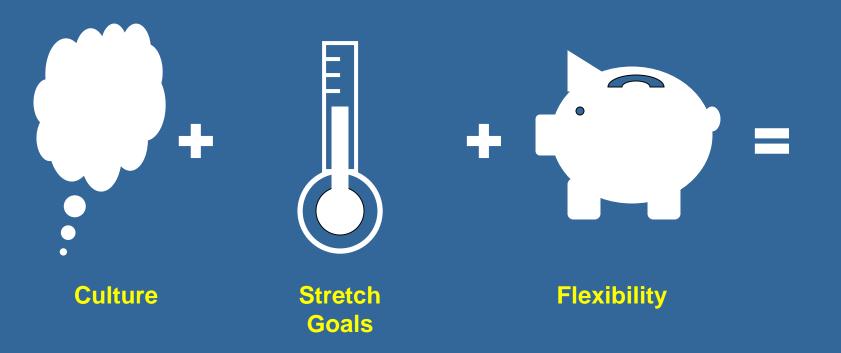
Savings from 5 CT Customers

Over 3 Years











### Delivering on the Value Proposition

Value Proposition: Holistic planning with a dedicated utility consulting team.

- Structured, predictable incentive strategy
- Aggressive electric/gas savings targets over 3 years









#### Thank You.

**Matthew Gibbs** 

Director, Energy Efficiency Eversource Energy **Neil Beup** 

Government Affairs
United Technologies-Carrier Corporation

## CT Customized Solutions Partnership (CSP)

- Incentives & technical assistance for the largest C&I customers (>3 MW demand)
- MOU between customer and utility to establish multiyear EE targets (typically 3 years)
  - Flexibility to accommodate: capital planning processes, financial hurdle rates, manufacturing processes, outside engineering/technical services.
- Multi-year budgeting (authorized by regulator) allows incentive funding commitments prior to collections
- Ability to waive \$2 million spending cap per Tax ID
- Access to CT Green Bank and other financing

## CT Customized Solutions Partnership (CSP)

- Tiered incentive structure:
  - Non-Process Measures
  - Process Measures
- Bonus incentives:
  - Comprehensive Bundle Bonus: an additional \$0.05/kWh added when no more than 80% of the project's energy savings is a single end-use measure type
  - Savings goal bonus: Additional \$0.03/ kWh bonus for reaching savings goal in MOU

## CT Customized Solutions Partnership (CSP)

- Operational training
- Operator certification and energy management support services
- Employee engagement
- Continuous improvement elements
  - E.g. Strategic Energy Management (ISO 50001)